



**PORt ST JOHNS**  
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OUR HERITAGE, OUR PEOPLE

# MID- YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT 2023-2024

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## **List of Abbreviations and Acronyms**

CFO :	Chief Financial Officer
COGTA:	Cooperative Governance and Traditional Affairs
DIMAFO:	District Mayors Forum
COGTA:	Cooperative Governance and Traditional Affairs
DM :	District Municipality
HOD :	Head of Department
IDP :	Integrated Development Plan
IGR :	Inter-governmental Relations
PMS :	Performance Management System
LLF :	Local Labour Forum
LM :	Local Municipality
MM :	Municipal Manager
MPAC:	Municipal Public Accounts Committee
MSA :	Municipal Systems Act
OH&S:	Occupational Health and Safety
ORTDM:	O.R. Tambo District Municipality
PSJ :	Port St John's
SALGA:	South African Local Government Association
ARCP :	Audit, Risk & Performance Committee
BAC :	Bid Adjudication Committee
BEC :	Bid Evaluation Committee
BSC :	Bid Specifications Committee
SDBIP:	Service Delivery and Budget Implementation Plan

## **1. LEGISLATIVE REQUIREMENTS**

Municipalities are required to assess and report on the budget performance of the first six months of the financial year in line with section 72 of the Municipal Finance Management Act, 56 of 2003. This assessment must include the measurement of performance, the identification of corrective actions and recommendations for the adjustments of KPI's, if necessary. The Municipal Finance Management Act Section 72 requires that; (I) the Accounting Officer of a municipality must by 25 January of each year-

- (a) Assess the performance of the Municipality during the first half of the financial year, taking into account-
  - (i) The monthly statements referred to in section 71(Schedule C) for the first half of the financial year
  - (ii) The municipality's service delivery performance during the first half of the financial year, and the service deliver targets and performance indicators set in the service delivery and budget implementation plan:
  - (iii) The past year's annual report and progress on resolving problems identified in the Annual Report.
  - (iv) the performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities.

Port St John's Municipality is reporting on its performance in terms of the above legal provision read together with Municipal Systems Act; 32 of 2000 on Mid-year performance, which states that the mayor must submit the report to Council by the 31st of January in terms of the Municipal Finance Management Act, section 54(1) (f).

## **2. INTRODUCTION**

The Budget analysis is very important in view of the municipal operations and its direct relationship with the service delivery. In view of the above introduction, the municipality need to ensure that expenditure is appropriately funded from realistically anticipated revenue. In that regard, there is a need to constantly assess the revenue generating capacity and performance of the municipality to ensure alignment with both the operational and capital related expenditure. This report looks to analyse the revenue,

expenditure, cash flow and capital performance to date in preparation of the only adjustment budget window available in January as per Municipal Financial Management Act.

The mid-year performance assessment reports and supporting tables have been prepared in accordance with Municipal Finance Management Act Circular 13: Service Delivery and Budget implementation Plan and the Municipal Budget and Reporting Regulations, to illustrate the performance in the first six months.

Although we have structured ourselves to deliver the services required, we could not deliver in all instances due to the lack of appropriate funds, but we continuously strive to deliver on the objectives and targets approved by the honourable Mayor as set out in the Service Delivery and Budget Implementation Plan (SDBIP).

### **3. BUDGET PERFORMANCE ANALYSIS**

#### **3.1 STATEMENT OF FINANCIAL POSITION**

The **statement of financial position** lists all the Council's Current and Non-Current Assets and liabilities together with their financial values representing the economic resources of the municipality. Table C6 is meant to improve the stakeholder's understanding and management of budget and the impact of actual expenditure in comparison to the budget implications on the financial position.

**(Below is Schedule C\_table:C6 for Statement of Financial Position)**

Choose name from list - Table C6 Monthly Budget Statement - Financial Position - M06 December

Description	Ref	#REF!	#REF!			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
<b>ASSETS</b>						
<b>Current assets</b>						
Cash and cash equivalents		152,973	113,548	113,548	233,641	113,548
Trade and other receivables from exchange transactions		2,415	1,940	1,940	521	1,940
Receivables from non-exchange transactions		2,367	9,800	9,800	22,170	9,800
Current portion of non-current receivables		—	—	—	—	—
Inventory		62,596	61,985	61,985	62,596	61,985
VAT		4,032	3,679	3,679	4,293	3,679
Other current assets		(3,189)	—	—	—	—
<b>Total current assets</b>		221,194	190,952	190,952	323,221	190,952
<b>Non current assets</b>						
Investments		—	—	—	—	—
Investment property		4,332	4,462	4,462	4,332	4,462
Property, plant and equipment		543,973	554,070	567,400	587,012	567,400
Biological assets		—	—	—	—	—
Living and non-living resources		—	—	—	—	—
Heritage assets		—	—	—	—	—
Intangible assets		148	513	420	148	420
Trade and other receivables from exchange transactions		—	—	—	—	—
Non-current receivables from non-exchange transactions		—	—	—	—	—
Other non-current assets		—	—	—	—	—
<b>Total non current assets</b>		548,453	559,045	572,283	591,491	572,283
<b>TOTAL ASSETS</b>		769,647	749,996	763,234	914,712	763,234
<b>LIABILITIES</b>						
<b>Current liabilities</b>						
Bank overdraft		—	—	—	—	—
Financial liabilities		1,296	1,773	1,773	1,296	1,773
Consumer deposits		61	61	61	61	61
Trade and other payables from exchange transactions		40,158	39,055	39,055	49,382	39,055
Trade and other payables from non-exchange transactions		21,206	8,099	8,099	39,623	8,099
Provision		11,455	15,197	15,197	12,592	15,197
VAT		1,243	1,181	1,181	3,497	1,181
Other current liabilities		—	—	—	—	—
<b>Total current liabilities</b>		75,419	65,367	65,367	106,451	65,367
<b>Non current liabilities</b>						
Financial liabilities		6,555	2,682	2,682	6,555	2,682
Provision		12,851	11,042	11,042	9,906	11,042
Long term portion of trade payables		—	—	—	—	—
Other non-current liabilities		—	—	—	—	—
<b>Total non current liabilities</b>		19,406	13,725	13,725	16,461	13,725
<b>TOTAL LIABILITIES</b>		94,825	79,092	79,092	122,912	79,092
<b>NET ASSETS</b>	2	674,822	670,905	684,143	791,800	684,143
<b>COMMUNITY WEALTH/EQUITY</b>						
Accumulated surplus/(deficit)		626,231	670,905	685,049	683,599	685,049
Reserves and funds		(872)	—	—	(872)	—
Other		—	—	—	—	—
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	2	625,359	670,905	685,049	682,727	685,049

- Current Assets reflect the financial assets that have cash value and are owned by Council of which future economic benefits are expected to flow to the Municipality.
- Largest **current assets** are **Cash and cash equivalent** at R233 Million followed by trade and other receivables from non – exchange R 22.1 million. **Interest from non-exchange revenue** were at R3.1million at the end of the first six months.
- The liquidity of Current assets is negatively impacted by the high debtor's balance that is irrecoverable meaning that it cannot be converted to cash to meet the Municipality's immediate needs, however due to a healthy bank balance the municipality is not under duress. The inventory consists of stock in transit which is completed electricity projects that must be transferred to Eskom.
- **Current liabilities** consist of Trade and other payables from exchange transactions at R49.3 million which relates to current and prior year Unspent Conditional Grants.
- The **current ratio** of the municipality is currently sitting at 3:04 which indicates a healthy financial position as the municipality's current assets are greater than current liabilities. The municipality is thus able to pay for its day-to-day operations and financial obligations when they become due. However, attention should be given to the **collection rate** as there are long outstanding balances owed by service consumers, which are sitting at R69.5 million and bulk of those are domestic consumers.
- **Non-Current Assets** are long-term assets which have a useful life of more than a year. The property, plant and equipment item remain the most material resource on the statement of financial position at R587 million.
- Infrastructure assets form 61.07% of the total asset register and are not income generating assets. Plant and equipment is almost fully depreciated, and the municipality has to develop an asset replacement strategy. The municipality prioritises the repairs and maintenance of the existing infrastructure assets to improve the service delivery however due to the severe weather conditions in Port St Johns the road infrastructure has to be impaired. Currently there is a backlog on maintenance of roads and the existing plant and machinery cannot

handle this load due to its poor state and demand exceeding the capacity of the available plant.

- **Non-Current Liabilities** consist of legal commitments from other parties acquired to enhance service delivery and **Provisions** are the largest and currently the only existing non-current liability at R9.9 million. These are **employee benefit obligations** which are based upon actuarial valuations for all the municipality's defined benefit pension plans and post-employment medical benefits.
- The statement of financial position is currently showing the equity of the municipality as R682 Million as at end of the first six months, most in accumulated surplus and this equity is not cash backed. Most of the equity is held under fixed assets therefore it is a small portion that can be affected by inflation fluctuations.

### **3.2 FINANCIAL PERFORMANCE**

The **statement of financial performance** is used to measure performance of the institution and monitor the cash flow projections in comparison with actual expenditure and revenue for a specific period. This statement summarizes the revenue realised and expenditure incurred by the municipality on both cash and accrual basis.

The table below shows an analysis of Operating and Capital revenue and expenditure against budget.

EC154 Port St Johns - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	#REF!	#REF!							Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	
<b>R thousands</b>										
<b>Revenue</b>										
<b>Exchange Revenue</b>										
Service charges - Electricity		-	-	-	-	-	-	-	-	-
Service charges - Water		-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management		-	-	-	-	-	-	-	-	-
Service charges - Waste management	1,085	1,500	1,500	95	569	638	(68)	-11%	1,500	
Sale of Goods and Rendering of Services	5,031	130	130	5	21	65	(44)	-68%	130	
Agency services	-	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables	1,124	5,030	5,030	91	535	2,515	(1,980)	-79%	5,030	
Interest from Current and Non Current Assets	10,586	49,201	49,201	196	6,194	24,600			49,201	
Dividends	-	-	-	-	-	-	-	-	-	-
Rent on Land	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets	146	200	200	10	68	100	(32)	-32%	200	
Licence and permits	62	120	120	22	22	60	(38)	-63%	120	
Operational Revenue	1,379	1,557	1,557	66	338	779	(441)	-57%	1,557	
<b>Non-Exchange Revenue</b>										
Property rates	-	11,965	11,965	-	15,875	5,982	9,893	165%	11,965	
Surcharges and Taxes	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	225	100	100	-	-	50	(50)	-	100	
Licence and permits	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - Operational	203,015	200,917	200,917	64,171	146,655	100,458	46,197		200,917	
Interest	5,974	1,970	1,970	606	3,137	985	2,152		1,970	
Fuel Levy	-	-	-	-	-	-	-	-	-	-
Operational Revenue	-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets	2,250	302	302	-	1	151	(150)		302	
Other Gains	-	-	-	-	-	-	-	-	-	-
<b>Discontinued Operations</b>										
<b>Total Revenue (excluding capital transfers and contributions)</b>		298,877	272,991	272,991	65,264	173,415	136,383	37,032	27%	272,991
<b>Expenditure By Type</b>										
Employee related costs	96,116	95,990	95,990	10,178	51,677	47,995	3,682	8%	95,990	
Remuneration of councillors	13,082	14,101	14,101	1,249	7,390	7,051	340	5%	14,101	
Bulk purchases - electricity	-	-	-	-	-	-	-	-	-	-
Inventory consumed	469	2,946	2,946	58	262	2,278	(2,016)	-	2,946	
Debt impairment	93	1,456	1,456	-	-	1,456	(1,456)	-100%	1,456	
Depreciation and amortisation	42,187	57,414	57,414	22	22	28,707	(28,685)	-100%	57,414	
Interest	2,211	274	274	11	65	137	(73)	-53%	274	
Contracted services	12,787	25,739	25,699	2,074	8,867	12,458	(3,591)	-29%	25,699	
Transfers and subsidies	11,143	15,130	15,130	3,667	9,427	7,565	1,862	25%	15,130	
Inrecoverable debts written off	9,235	4,867	4,867	-	1,685	2,433	(748)	-	4,867	
Operational costs	68,114	82,488	82,528	7,187	23,837	40,851	(17,013)	-42%	82,528	
Losses on Disposal of Assets	-	-	-	-	-	-	-	-	-	-
Other Losses	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		254,438	300,406	300,406	24,445	103,232	150,931	(47,700)	-32%	300,406
<b>Surplus/(Deficit)</b>		(23,562)	(27,415)	(27,415)	40,818	70,183	(14,549)	84,732	(0)	(27,415)
Transfers and subsidies - capital (monetary allocations)	67,740	88,298	106,828	18,865	38,835	54,414	(15,579)	(0)	106,828	
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		44,179	60,883	81,413	59,684	109,018	39,885			81,413
Income Tax	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after income tax</b>		44,179	60,883	81,413	59,684	109,018	39,885			81,413
Share of Surplus/Deficit attributable to Joint Venture	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) attributable to municipality</b>		44,179	60,883	81,413	59,684	109,018	39,885			81,413
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions	-	-	-	-	-	-	-	-	-	-
<b>Surplus/ (Deficit) for the year</b>		44,179	60,883	81,413	59,684	109,018	39,885			81,413

- During the first six months ended 31 December 2023, the Municipality had an operating surplus of R70.1 million as at end of December 2023.
- The municipality revenue for the six months performed well as the actual revenue is more than the projected amount. This is due to annual billings and grants received.
- Own revenue is underperforming and will necessitate that the revenue be adjusted downwards which will also affect the expenditure.

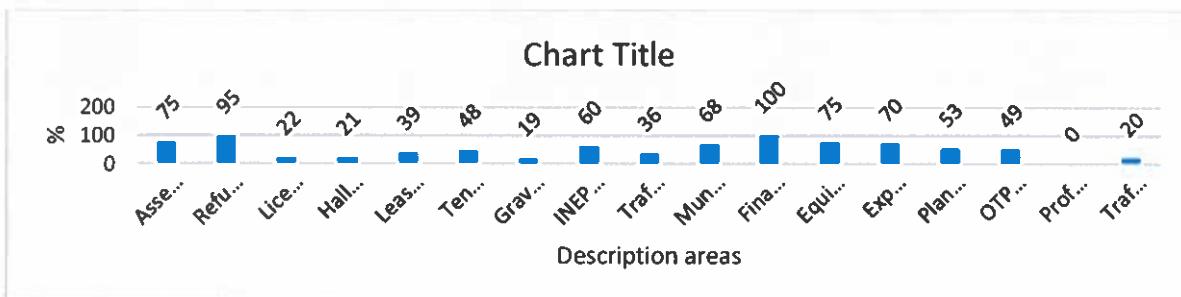
- The total operating expenditure actual of R103.2 million is less than the actual total revenue of R173.4 million as it shows a Surplus of R70.1 million.

### 3.2.1 SUMMARY REVENUE AND EXPENDITURE FOR THE SIX MONTHS ENDING 31 DECEMBER 2023

EC154 Port St Johns - Table C1 Monthly Budget Statement Summary - M06 December

Description R thousands	#REF!	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
	#REF!									
<b>Financial Performance</b>										
Property rates	—	11,965	11,965	—	—	15,875	5,982	9,893	165%	11,965
Service charges	1,085	1,500	1,500	95	569	638	(68)	(11%)	—	1,500
Investment revenue	10,586	—	—	—	—	—	—	—	—	—
Transfers and subsidies - Operational	10,586	49,201	49,201	196	6,194	24,600	(18,406)	(75%)	49,201	—
Other own revenue	208,620	210,325	210,325	64,972	150,777	105,163	45,614	43%	—	—
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>230,877</b>	<b>272,991</b>	<b>272,991</b>	<b>65,264</b>	<b>173,415</b>	<b>136,383</b>	<b>37,032</b>	<b>27%</b>	<b>272,991</b>	
Employee costs	95,116	95,990	95,990	10,178	51,677	47,995	3,682	—	95,990	
Remuneration of Councillors	13,082	14,101	14,101	1,249	7,390	7,051	340	—	14,101	
Depreciation and amortisation	42,187	57,414	57,414	22	22	28,707	(28,685)	—	57,414	
Interest	2,211	274	274	11	65	137	(73)	—	274	
Inventory consumed and bulk purchases	469	2,946	2,946	58	262	2,278	(2,016)	—	2,946	
Transfers and subsidies	11,143	15,130	15,130	3,667	9,427	7,565	1,862	25%	15,130	
Other expenditure	90,229	114,551	114,551	9,261	34,389	57,199	(22,809)	(40%)	114,551	
<b>Total Expenditure</b>	<b>254,438</b>	<b>300,406</b>	<b>300,406</b>	<b>24,445</b>	<b>103,232</b>	<b>150,931</b>	<b>(47,700)</b>	<b>(32%)</b>	<b>300,406</b>	
<b>Surplus/(Deficit)</b>	<b>(23,562)</b>	<b>(27,415)</b>	<b>(27,415)</b>	<b>40,818</b>	<b>70,183</b>	<b>(14,549)</b>	<b>84,732</b>	<b>-582%</b>	<b>(27,415)</b>	
Transfers and subsidies - capital (monetary)	67,740	88,298	108,828	18,865	38,835	54,414	(15,579)	(29%)	108,828	
Transfers and subsidies - capital (in-kind)	—	—	—	—	—	—	—	—	—	
	<b>44,179</b>	<b>60,883</b>	<b>81,413</b>	<b>59,684</b>	<b>109,018</b>	<b>39,865</b>	<b>69,153</b>	<b>173%</b>	<b>81,413</b>	
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>										
Share of surplus / (deficit) of associate	—	—	—	—	—	—	—	—	—	
<b>Surplus/ (Deficit) for the year</b>	<b>44,179</b>	<b>60,883</b>	<b>81,413</b>	<b>59,684</b>	<b>109,018</b>	<b>39,865</b>	<b>69,153</b>	<b>173%</b>	<b>81,413</b>	
<b>Capital expenditure &amp; funds sources</b>										
Capital expenditure	4,959	124,551	145,081	16,739	42,401	72,541	(30,140)	(42%)	145,081	
Capital transfers recognised	2,621	88,804	108,828	15,421	40,474	54,414	(13,940)	(26%)	108,828	
Borrowing	—	—	—	—	—	—	—	—	—	
Internally generated funds	2,337	35,748	36,253	1,319	5,639	18,127	(12,488)	(69%)	36,253	
<b>Total sources of capital funds</b>	<b>4,959</b>	<b>124,551</b>	<b>145,081</b>	<b>16,739</b>	<b>46,113</b>	<b>72,541</b>	<b>(26,427)</b>	<b>(36%)</b>	<b>145,081</b>	
<b>Financial position</b>										
Total current assets	221,194	190,952	190,952	—	323,221	—	—	—	190,952	
Total non current assets	548,453	559,045	572,283	—	591,491	—	—	—	572,283	
Total current liabilities	75,419	65,367	65,367	—	106,451	—	—	—	65,367	
Total non current liabilities	19,406	13,725	13,725	—	16,461	—	—	—	13,725	
Community wealth/Equity	625,359	670,905	685,049	—	682,727	—	—	—	685,049	
<b>Cash flows</b>										
Net cash from (used) operating	142,374	84,342	104,872	45,013	134,699	51,483	(83,216)	(162%)	104,872	
Net cash from (used) investing	(30,613)	(124,250)	(144,780)	(2,351)	(13,055)	—	13,055	#DIV/0!	(144,780)	
Net cash from (used) financing	(284)	—	—	—	(284)	—	284	#DIV/0!	—	
<b>Cash/cash equivalents at the monthly/year end</b>	<b>152,973</b>	<b>113,548</b>	<b>113,548</b>	<b>41,150</b>	<b>233,641</b>	<b>117,833</b>	<b>(115,808)</b>	<b>(98%)</b>	<b>113,548</b>	
<b>Debtors &amp; creditors analysis</b>	<b>0-30 Days</b>	<b>31-60 Days</b>	<b>61-90 Days</b>	<b>91-120 Days</b>	<b>121-150 Ds</b>	<b>151-180 Ds</b>	<b>181 Ds-1 Yr</b>	<b>Over 1Yr</b>	<b>Total</b>	
<b>Debtors Age Analysis</b>										
Total By Income Source	2,371	988	846	11,928	851	862	73,319	(17,366)	73,800	
<b>Creditors Age Analysis</b>										
Total Creditors	762	(3,610)	(2,190)	(2,766)	817	464	1,434	(561)	(5,650)	

The following **revenue streams** were budgeted for in 2023/24 financial year and YTD actual figures for the first six months of 2023/24 are as follows: Property rates revenue are R15.8 million and Refuse revenue R569 thousand with Property rates having positive variance at 165% and services charges having negative variance of 11% respectively. Billing has been done in the beginning of the financial year for property rates, hence we have a huge percentage.



Description	Actual Budget	Monthly Budget	Actual (Year to date collection)	Variance	Reasons for Variances
<b>Assessment rates</b>	11,964,580.00	997,048.33	8,982,891.12	2,981,688.88	The amnesty offer to customers has improved collection.
<b>Refuse Removal</b>	1,500,000.00	125 000.00	1,429,619.19	70,380.81	The amnesty offer to customers has improved collection.
<b>Licences (Learners licences &amp; hawkers licences)</b>	120,000.00	10,000.00	25,788.00	94,212.00	Non-payment by hawkers in town.
<b>Hall rental</b>	17,000.00	1,416.66	3,600.00	13,400.00	Few bookings done

<b>Lease rental</b>	200,000.00	16,666.66	78,165.00	121,835.00	Sign boards are not paying.
<b>Tender documents</b>	20 000.00	1,667.00	9,572.00	10,428.00	Customers are downloading the tender documents on e-tenders.
<b>Grave site</b>	20,000.00	1,667.00	3,790.00	16,210.00	It depends on the number of burials.
<b>INEP Grant</b>	26,768,000	2,230,666	16,000,000.00	10,768,000.00	Received in trenches
<b>Traffic fines</b>	100,000.00	8.3333.33	35,700.00	64,300.00	Under collection by traffic department reasons known by end user.
<b>Municipal Infrastructure Grant</b>	48,979,000.00	4,081,583.33	33,326,000.00	15,653,000.00	To be received in May 2024
<b>Finance Management Grant</b>	2,650,000.00	220,833.33	2,650,000.00		
<b>Equitable share</b>	193,713,000.00	16,142,750.00	145,087,000.00	48,626,000	To be received in March 2024.
<b>Expanded Public Works Programme</b>	1,555,000.00	129,583.33	1,088,000.00	467,000.00	Received in trenches
<b>Plan fees</b>	20, 000,000	1,667.00	10,573.58	9,426.42	Still on track.

<b>OTP Grant (small town revitalisation)</b>	15,000,000.00	1,250,000	7,308,738.97	7,691,261.03	Received in trenches
<b>Profit on Sale of Fixed Assets</b>	301,500.00	25,125.00	0	301,500.00	Auction is done once a financial year, and it depends on the items to be auctioned.
<b>Traffic Revenue</b>	1,500,000.00	125,000.00	299,627.00	1,200,373.00	The network issue, because sometimes the traffic department cannot function for weeks.

- Interest earned from receivables is sitting at R535 thousand yielding a year-to-date negative variance of 79 % when compared to the year-to-date budgeted revenue, resulting from maturity dates that have not been realised in this first six months and low revenue collection. The interest on current and non-current assets is sitting at R6, 1 million.
- Total transfers and subsidies-operational is currently at R145 million year to date, resulting from the Equitable Share grant that was received during the month of July 2023, December 2023 and last tranche will be received in March 2024.

### **3.2.2 EXPENDITURE MANAGEMENT**

The **expenditure incurred** as at half yearly of 2023/24 was as follows:

- Spending on employee related costs at R51.6 million with a positive variance of 8 % year to date

- Depreciation and asset impairment is budgeted at R57.4 million for the year. In the first six months no depreciation and asset impairment had been processed on the system, manually its amounting to R43,929,635. The monthly depreciation calculations will be performed once the asset management module is fully installed and integrated with the financial accounting system.
- Contracted services are currently under spending sitting at R8,8 million with a negative variance of 29% resulting from expenditure that is sitting on commitments.
- Transfers and subsidies were R9.4 million currently with a year-to-date positive variance of 25%.
- Other expenditure incurred R23.8 million with a year-to-date negative variance of 42%.

### 3.3 CAPITAL REVENUE AND EXPENDITURE

The table below shows capital expenditure and sources of capital funding, actual performance and year to date figures compared to the budget. The capital expenditure for the first six months of 2023/24 from grant funding and internal funds is R38,8 million and R8,4 million respectively. The two resulted in positive variances of 2% and negative 61% year to date.

(Below is Schedule C\_table:C5 for Capital Revenue and Expenditure)

EC154 Port St Johns - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

Vote Description R thousands	Ref 1	#REF!	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
		#REF!								
<b>Single Year expenditure appropriation</b>										
Vote 9 - Executive AND Council (20: CAPEX)	2	-	1,290	1,290	562	576	645	(69)	-11%	1,290
Vote 10 - LED (21: CAPEX)		-	-	-	-	-	-	-	-	-
Vote 11 - Municipal Manager (22: CAPEX)		(46)	150	150	-	-	75	(75)	-100%	150
Vote 12 - Corporate Service (23: CAPEX)		180	600	600	0	0	300	(300)	-100%	600
Vote 13 - Community Service (24: CAPEX)		104	4,750	4,750	1	389	2,375	(1,976)	-83%	4,750
Vote 14 - Financial Services (26: CAPEX)		(33)	367	367	-	154	183	(29)	-16%	367
Vote 15 - Infrastructural Engineering (28: CAPEX)		518	30,234	30,234	1,109	3,510	15,117	(11,607)	-77%	30,234
Vote 16 - Executive AND Council (30: CAPEX)		10	750	750	-	29	375	(346)	-92%	750
Vote 17 - LED (31: CAPEX)		385	2,000	2,000	-	-	1,000	(1,000)	-100%	2,000
Vote 18 - Municipal Manager (32: CAPEX)		12	484	484	-	-	242	(242)	-100%	484
Vote 19 - Corporate Services (33: CAPEX)		392	1,500	1,500	-	-	750	(750)	-100%	1,500
Vote 20 - Community Services (34: CAPEX)		203	4,400	4,400	290	661	2,200	(1,539)	-70%	4,400
Vote 21 - Financial Services (36: CAPEX)		334	50	50	-	-	25	(25)	-100%	50
Vote 22 - Infrastructural Engineering (38: CAPEX)		2,889	77,978	98,508	14,777	37,071	49,254	(12,180)	-25%	98,508

<b>Total Capital single-year expenditure</b>	4	4,959	124,551	145,081	16,739	42,401	72,541	(80,140)	-42%	145,081
<b>Total Capital Expenditure</b>		4,959	124,551	145,081	16,739	42,401	72,541	(80,140)	-42%	145,081
<b>Capital Expenditure - Functional Classification</b>										
Governance and administration		850	5,190	5,190	562	770	2,595	(1,825)	70%	5,190
Executive and council		(23)	2,674	2,674	562	616	1,337	(721)	-54%	2,674
Finance and administration		873	2,517	2,517	0	155	1,258	(1,104)	-88%	2,517
Internal audit		—	—	—	—	—	—	—	—	—
<b>Community and public safety</b>		<b>307</b>	<b>13,650</b>	<b>13,650</b>	<b>291</b>	<b>3,491</b>	<b>6,825</b>	<b>(3,334)</b>	<b>-49%</b>	<b>13,650</b>
Community and social services		307	13,650	13,650	291	3,491	6,825	(3,334)	-49%	13,650
Sport and recreation		—	—	—	—	—	—	—	—	—
Public safety		—	—	—	—	—	—	—	—	—
Housing		—	—	—	—	—	—	—	—	—
Health		—	—	—	—	—	—	—	—	—
<b>Economic and environmental services</b>		<b>3,802</b>	<b>105,711</b>	<b>126,241</b>	<b>15,886</b>	<b>41,852</b>	<b>63,121</b>	<b>(21,269)</b>	<b>-34%</b>	<b>126,241</b>
Planning and development		385	2,000	2,000	—	—	1,000	(1,000)	-100%	2,000
Road transport		3,417	103,711	124,241	15,886	41,852	62,121	(20,269)	-33%	124,241
Environmental protection		—	—	—	—	—	—	—	—	—
<b>Trading services</b>		—	—	—	—	—	—	—	—	—
Energy sources		—	—	—	—	—	—	—	—	—
Water management		—	—	—	—	—	—	—	—	—
Waste water management		—	—	—	—	—	—	—	—	—
Waste management		—	—	—	—	—	—	—	—	—
Other		—	—	—	—	—	—	—	—	—
<b>Total Capital Expenditure - Functional Classification</b>	3	4,959	124,551	145,081	16,739	46,113	72,541	(26,427)	-36%	145,081
<b>Funded by:</b>										
National Government		2,054	73,804	93,828	13,547	31,087	46,914	(15,827)	-34%	93,828
Provincial Government		567	15,000	15,000	1,874	9,388	7,500	1,888	25%	15,000
District Municipality		—	—	—	—	—	—	—	—	—
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Deparmt Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions)		—	—	—	—	—	—	—	—	—
Transfers recognised - capital		2,621	88,804	106,828	15,421	40,474	54,414	(13,940)	-26%	106,828
Borrowing	6	—	—	—	—	—	—	—	—	—
Internally generated funds		2,337	35,748	36,253	1,319	5,639	16,127	(12,488)	-69%	36,753
<b>Total Capital Funding</b>		4,959	124,551	145,081	16,739	46,113	72,541	(26,427)	-36%	145,081

## 4. FINANCIAL PERFORMANCE ANALYSIS

### 4.1 DEBTORS AGE ANALYSIS

The municipality had a total consumer debtors balance of R73.8 million, ranging between 0 day to over a year, detailed below by age of total debtors' balance:

EC154 Port St Johns - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December													
Description		MT Code	ARIFI										
			0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Ds	151-180 Ds	181 Ds-1 Yr	Over 1Yr	Total	Total over 90 days	Actual Bad Debts Written Off against Debtors
<b>Debtors Age Analysis By Income Source</b>											—	—	—
Trade and Other Receivables from Exchange Transactions - Water	1200	—	—	—	—	—	—	—	—	—	—	—	—
Trade and Other Receivables from Exchange Transactions - Electricity	1300	—	—	—	—	—	—	—	—	—	—	—	—
Receivables from Non-exchange Transactions - Property Rates	1400	2,171	792	652	11,736	659	671	62,639	(17,332)	59,989	59,374	—	—
Receivables from Exchange Transactions - Waste Water Management	1500	—	—	—	—	—	—	—	—	—	—	—	—
Receivables from Exchange Transactions - Waste Management	1600	200	196	194	192	192	191	12,518	(34)	13,649	13,059	—	—
Receivables from Exchange Transactions - Property Rental Debtors	1700	—	—	—	—	—	—	—	162	162	—	—	—
Interest on Arrear Debt Accounts	1810	—	—	—	—	—	—	—	—	—	—	—	—
Recoverable unauthorised, irregular, futile and wasteful expenditure	1820	—	—	—	—	—	—	—	—	—	—	—	—
Other	1900	—	—	—	—	—	—	—	—	—	—	—	—
<b>Total By Income Source</b>	2000	2,371	888	646	11,929	854	862	73,316	(17,368)	73,880	69,169	—	—
<b>ARIFI</b>											—	—	—
Debtors Age Analysis By Customer Group		0	9	6	0	3	2	0	0	0	—	0	0
Organic clients	2000	388	377	265	7,522	286	286	32,405	(14,959)	26,642	25,591	—	—
Commercial	2100	562	215	195	1,693	199	198	13,419	(1,422)	15,250	14,287	—	—
Households	2400	1,430	395	365	2,513	368	378	27,494	(1,034)	31,909	29,717	—	—
Other	2500	—	—	—	—	—	—	—	—	—	—	—	—
<b>Total By Customer Group</b>	2600	2,371	888	646	11,929	854	862	73,316	(17,368)	73,880	69,565	—	—

- The total debt with a potential to be irrecoverable amounts to R69.5 million, determined based on being more than 90 days in arrears and this is 94.30% of the total debtors' balance.
- The increasing debtors' balances by the municipality is evident from the low collection rate of debtors over 90 days.

- The overall collection rate to date based on billing to date against amounts collected as at 31 December 2023 is 82% comparing actual billing to how ever collection against total debt is 14%

Dec-23				
DESCRIPTION	ANNUAL BUGDET	BILLING	COLLECTION	%
Assessment rates	11,964,828.00	7,937,489.50	8,982,891.12	88.36
Refuse Removal	1,500,000.00	569,178.00	1,352,076.33	237.55

#### 4.2 CREDITORS AGE ANALYSIS

The municipality strives to pay suppliers within 30 days to avoid interest payments. In terms of the MFMA s65(2)(e) all creditors should be paid within 30 days. Total amount outstanding is R (5.6) million.

EC154 Port St Johns - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

Description R thousands	NT Code	#REF!								Prior year totals for chart (same period)
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	
<b>Creditors Age Analysis By Customer Type</b>										
Bulk Electricity	0100	-	-	-	-	-	-	-	-	-
Bulk Water	0200	-	-	-	-	-	-	-	-	-
PAYE deductions	0300	-	-	-	-	-	-	-	-	-
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-
Pensions / Retirement deductions	0500	-	-	-	-	-	-	-	-	-
Loan repayments	0600	-	-	-	-	-	-	-	-	-
Trade Creditors	0700	762	(836)	(4,018)	(3,678)	817	430	1,434	(583)	(5,672)
Auditor General	0800	-	(2,774)	1,828	912	-	34	-	21	21
Other	0900	-	-	-	-	-	-	-	-	-
<b>Total By Customer Type</b>	<b>1000</b>	<b>762</b>	<b>(3,610)</b>	<b>(2,190)</b>	<b>(2,768)</b>	<b>817</b>	<b>464</b>	<b>1,434</b>	<b>(561)</b>	<b>(5,650)</b>

The correct and complete accounting for creditors will be achieved once the creditor's module of the financial accounting system is fully operational and utilised correctly.

#### 4.3 CASH FLOW STATEMENT

The table below highlights the cash flow position of the municipality for the first six months of 2023/24. The year-to-date cash flow statement of the municipality depicts that the municipality has a favourable cash position.

The cash and cash equivalents to date show positive cash outlay of the municipality. This is however as a result of both conditional grants and equitable share received. This situation is however not sustainable if the revenue collection is not improved.

EC154 Port St Johns - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description R thousands	Ref	#REF!		#REF!						
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>										
Receipts										
Property rates		4,664	6,047	6,047	362	5,242	-	5,242	#DIV/0!	6,047
Service charges		883	1,011	1,011	78	1,431	-	1,431	#DIV/0!	1,011
Other revenue		9,884	2,107	2,107	82	394	162,253	(161,859)	-100%	2,107
Transfers and Subsidies - Operational		169,171	200,917	200,917	63,440	147,485	-	147,485	#DIV/0!	200,917
Transfers and Subsidies - Capital		39,446	88,298	108,828	557	23,309	-	23,309	#DIV/0!	108,828
Interest		10,436	7,500	7,500	196	6,194	-	6,194	#DIV/0!	7,500
Dividends		-	-	-	-	-	-	-	-	-
Payments										
Suppliers and employees		(92,111)	(221,265)	(221,265)	(19,702)	(49,356)	(110,632)	(61,277)	55%	(221,265)
Interest		-	(274)	(274)	-	-	(137)	(137)	100%	(274)
Transfers and Subsidies		-	-	-	-	-	-	-	-	-
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>142,374</b>	<b>84,342</b>	<b>104,872</b>	<b>45,013</b>	<b>134,899</b>	<b>51,483</b>	<b>(83,216)</b>	<b>-162%</b>	<b>104,872</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
Receipts										
Proceeds on disposal of PPE		-	302	302	-	1	-	1	#DIV/0!	302
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-
Payments										
Capital assets		(30,613)	(124,551)	(145,081)	(2,351)	(13,056)	-	13,056	#DIV/0!	(145,081)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>(30,613)</b>	<b>(124,250)</b>	<b>(144,780)</b>	<b>(2,351)</b>	<b>(13,053)</b>	<b>-</b>	<b>13,055</b>	<b>#DIV/0!</b>	<b>(144,780)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
Receipts										
Short term loans		-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-
Payments										
Repayment of borrowing		(284)	-	-	-	(284)	-	284	#DIV/0!	-
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		<b>(284)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(284)</b>	<b>-</b>	<b>284</b>	<b>#DIV/0!</b>	<b>-</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>										
Cash/cash equivalents at beginning		111,477	(39,908)	(39,908)	42,683	121,380	51,483	-	-	(39,908)
Cash/cash equivalents at month/year end:		41,495	153,456	153,456	(1,513)	112,281	153,456	-	-	112,281
		152,973	113,548	113,548	41,150	233,641	117,833	-	-	113,548

#### 4.4 GRANTS PERFORMANCE

The Municipality is expected to have spent 50% on all conditional grants by 30 December 2023, however this could not be achieved for MIG and Disaster relief fund. This is due to the planning of projects procurement process being started in August and appointments done in September. The delays were caused by the capacity challenges in the engineering department and changes to project priorities. Furthermore, National Treasury would reduce the INEP grant by R2.4 million and MIG by R3.2 million through the re-gazetting.

Description	Annual Budget 2022/2023	Amount Received to Date	Expenditure To Date	Expend iture	Unspe nt
				%	%
<b>Equitable Share</b>	R 193,713,000.00	R 145,087,000.00	R 142,984,292	74%	58%
<b>EPWP</b>	R 1,555,000.00	R 1,088,000.00	R 1,091,796.00	70%	23%

<b>MIG</b>	R 48,979,000.00	R 33,326,000.00	R 23,020,301.46	47%	43%
<b>INEP</b>	R 26,768,000.00	R 16,000,000.00	R 16,541,658.78	62%	38%
<b>FMG</b>	R 2,650,000.00	R 2,650,000.00	R 997,968.61	38%	62%
<b>DSRAC</b>	R 550,000.00	R 550,000.00	R 298,789.63	54%	46%
<b>Small Town Revitalisation</b>	R 15,000,000.00	R 7,308,738.63	R 9,789,863.72	65%	35%
<b>DISASTER RELIEF</b>	R 20,530,000.00	R 20,530,000.00	R 4,106,710.34	20%	80%
<b>Total Grants</b>	<b>R 309,745,000.00</b>	<b>R 226,539,738.63</b>	<b>R 131,007,593.54</b>		

## 5. SERVICE DELIVERY PERFORMANCE ANALYSIS

This service delivery performance is based on the approved 2023/24 Service Delivery and Budget Implementation Plan (SDBIP) of the institution, which details the implementation of service delivery and the budget for the financial year. The Service Delivery and Budget Implementation Plan is an annual plan that converts the Integrated Development Plan and Budget into measurable criteria on how, where and when the strategies, objectives and normal business process of the municipality is implemented. It also allocates responsibilities to directorates to deliver the services as allocated in their individual Key Performance Areas.

The report's structure displays the Municipality's Key Performance Indicators (KPI) for each Municipal Key Performance Area, including budget, actual performance, ward, reason for departure, and corrective measures where non- or poor performance is noted. Numerous Municipal Key Performance Indicators (KPIs) are available for each Key Performance Area. The Municipality has created these KPIs to concentrate its development endeavours in a more cohesive manner: -

- I. Kpa 1- Spatial Planning (SP)
- II. KPA2- Basic Service Delivery (BSD)
- III. KP3-Financial Viability and Management (FVM)
- IV. KPA4 -Local Economic Development (LED)
- V. KPA5- Good Governance and Public Participation (GGPP)
- VI. KPA6- Municipal Transformation and Institutional Development (MTID)

The two main focuses of the methodology employed to create this report were evidence-based assessment and legislative compliance. The following assessment technique serves as an example of how the overall evaluation of actual performance in relation to the goals established for the Key Performance Indicators as stated in the SDBIP is carried out:

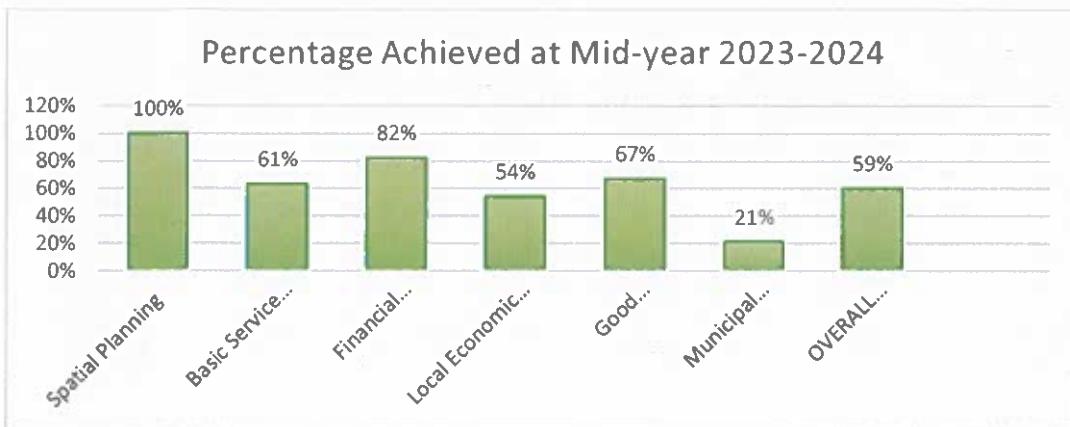
- A. **Achieved:** supporting evidence is attached as contained in the SDBIP and.
- B. **Not achieved:** Descriptive reason for non- performance is provided as well as corrective measure.

## 5.1 KEY PERFORMANCE INDICATOR (KPI) SCORE PER KEY PERFORMANCE AREA

**TABLE 5.1.1**

KPA#	Key Performance Area	Total Targets/KPIs for 2023/2024 FY	Total Targets/KPIs for Mid-year	Targets Achieved	Targets Not Achieved	Targets Not Applicable	Percentage Achieved at Mid-year
1.	Spatial Planning	05	05	05	0	0	100%
2.	Basic Service Delivery	60	60	37	23	0	61%
3.	Financial Viability and Management	14	11	09	02	03	82%
4.	Local Economic Development	12	12	07	05	0	54%
5.	Good Governance & Public Participation	25	18	12	06	07	67%
6.	Municipal Transformation & Institutional Development	22	19	04	15	03	21%
<b>OVERALL PERFORMANCE</b>		<b>138</b>	<b>125</b>	<b>74</b>	<b>51</b>	<b>13</b>	<b>59%</b>

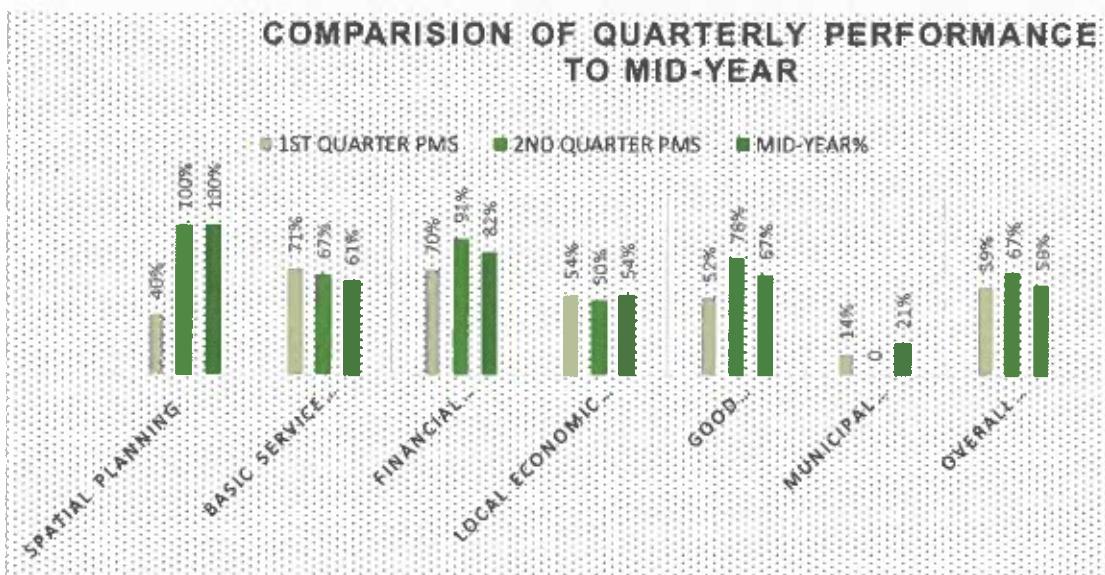
### 5.1.2 Mid-year performance Chart



### 5.2 COMPARISON OF QUARTERLY PERFORMANCE

KEY PERFORMANCE AREA	1 <sup>ST</sup> QUARTER PMS	2 <sup>ND</sup> QUARTER PMS	MID-YEAR%
Spatial Planning	40&	100%	100%
Basic Service Delivery	71%	67.3%	61%
Financial Viability and Management	70%	91%	82%
Local Economic Development	54%	50%	54%
Good Governance & Public Participation	52%	78%	67%
Municipal Transformation & Institutional Development	14%	46.2%	21%
<b>OVERALL PERFORMANCE</b>	<b>59%</b>	<b>67%</b>	<b>59%</b>

Chart 5.2. Quarterly performance comparison



At the beginning of the financial year, the Performance agreements for the Municipal Manager and senior Managers were prepared for signing by relevant managers. The Annual performance report for 2022-2023 was prepared in terms of section 46 of the Municipal Systems Act (32 of 2000), approved by Council and submitted to Auditor General of South Africa for audit purposes. The draft Annual report was also prepared, noted by Council and also submitted to Auditor General together with Annual performance report. All these reports went through the necessary review process from Internal Audit, Audit Committee, through to Council. Service providers for most of roads projects were appointed in the first quarter of the financial year due to the limited capacity at SCM and Engineering department (shortage of staff) .

In the second quarter we have taken note of the delays in some of the projects, which contributed to the low performance that was recorded in this period. We have also noted with concern the delays in executing some of the targets more especially the service delivery performance targets.

Based on the applicable targets for the assessment period, the overall performance at mid-year was fifty nine percent. One hundred and twenty-five targets were due for

reporting; of those, seventy-four were achieved, leaving the remaining of fifty-one targets not achieved. We have observed a decrease of performance in the number of Key Performance Areas because of the different destructions described in this report as contributors. The performance results show that, to ensure an improvement from quarter three onwards, all major performance areas require more effort.

Comparison at mid-year shows that there was an increase of 8% from quarter one to quarter 2 but declined with the same percentage at mid-year.

### **5.3 CONTRIBUTORS TO THE REPORTED PERFORMANCE**

- Due to insufficient funding, the construction of the Ward 15 Community Hall had to be postponed for implementation from Mid-year subject to availability of funds.
- Mdlankala Bridge project was accommodated under Disaster intervention program by the Department of Transport & Liaison, which started in November 2023, at the same time this bridge was also planned to be implemented under MIG by the Municipality. The SANDF implemented the project with the community's consent, as they opted to SANDF methods as a quicker route than that of the Municipality, after consultation with them. It is critical to note that the Department of Transport approved the construction of Mdlankala Bridge by SANDF without consulting the municipality and as such the municipality had completed planning programs such as bridge designs and EIA processes and Service Provider appointment for construction when Ward 15 Leadership decided that the municipality should let SANDF continue with its program as Community expectations have been raised that the bridge will be ready by 19 April 2024 whereas the municipality had planned to complete it by end of November 2024.
- Agate Terrace paved access road contractor performed poorly and there were further disruptions caused by excessive rainfall.
- The Engineering department is still facing capacity challenges of human resources to oversee ongoing projects, due to shortages of staff. This is due to the recruitment process of the senior manager that has not yet finalised and the disciplinary processes that has dragged beyond anticipation.

- Modification in the scope of work on the Eskom National Planning report has resulted to the changes in the type and length of the route cable. A further R7 million will be needed for this alteration, of which the Municipality might not be able to obtain. In addition to the shortfall identified, the National Treasury withheld R2.4 million from the INEP allocation through re-gazetting.
- The Supply Chain Management's (SCM) limited capabilities (staff shortage) have delayed the procurement of goods & service thereby affecting the performance across the municipality.
- Lack of monitoring of the implementation of procurement plans.
- The late completion of the risk assessment delayed the implementation of the reviewed risk registers.
- Delays in the evaluation of policies and by-laws.
- Transition in management and slow pace in the recruitment process which was cause by the high number of applications received.

#### **5.4 STEPS TO BE TAKEN TO IMPROVE**

- The Mdlankala Bridge project will be removed during the budget adjustment and the share of its allocated funds redirected to the Ward 15 Community Hall, Luzuphu and Bizana access roads to meet the funding shortfalls. When adjusting for mid-year, the Mdlankala Bridge project will be taken out of the SDBIP. Council has approved the movement of funds from Mdlankala Bridge to the three mentioned projects (Ward 15 community hall, Luzuphu and Bizana access roads respectively).
- The underperforming service provider has been issued with the instruction to improve the works starting in the third quarter and have committed to do so. The contractor will submit a revised schedule of work before the end of January 2024 to recover the lost time.
- To oversee the ongoing MIG projects, the Municipality has appointed consultants to help with project management to ease the load of work from the Engineering current personnel.
- A three-month extension has been granted by O.R. Tambo District Municipality for the assistance by the caretaker senior manager. The hiring of the senior

manager of engineering is currently underway, with anticipated completion date of February 2024.

- The mid-year adjustment period will consider the projects that have been impacted by the planning shortcomings for adjustment.
- To guarantee risk registers are implemented and monitored from the start of the financial year throughout, a risk assessment for the upcoming fiscal year will be carried out during the planning phase.
- All policies and bylaws will be reviewed in the third quarter.
- SCM Manager has been appointed and anticipated to assume duties from February 2024. In addition, two interns would be recruited to assist the SCM staff, and the other two posts have been prioritized for recruitment in the third quarter.
- Aiming to complete recruitment for critical positions by the 15 February 2024, the recruitment process is currently underway.

## **6. MUNICIPAL TURNAROUND STRATEGY**

The improvement of the audit opinion remains one of the top priorities of the Municipality and Council:

- a) The audit opinion for the 2022/23 financial year is the Qualified Audit opinion with two qualification paragraphs on PPE and Revenue from non-exchange transactions.
- b) Continuous process improvement and internal controls are needed to improve on the weaknesses identified during the audit. The following points will assist in turning around the situation:
  - Commitment from the Leadership and the whole work force is required to improve its internal controls and mechanisms.
  - Review and streamlining of processes, procedures and policies.
  - Develop and implementation of the mSCOA roadmap.
  - Implementation and monitoring of the audit action plan
  - Combined effort to enhance the revenue of the municipality including data cleansing.
  - Filling of critical positions

- Achieving performance target is of a very high priority for Management together with the Council of Port St Johns Municipality.
- The full implementation of MFMA circular 68 Unauthorised, Irregular, Fruitless and Wasteful expenditure and MFMA circular 97 Cost containment measures as it is one of the biggest challenges facing the municipality due to non-investigation of incidents followed by consequence management.

## **7. ADJUSTMENT BUDGET 2022/23**

Regulation 23 of the Municipal Budget and Reporting Regulations provides, inter alia for the following: -

"An adjustment budget may be tabled in the Municipal Council at any time after the Mid-year Budget and Performance Assessment has been tabled in the Council, but not later than 28 February of each year. Furthermore, except under certain circumstances only one adjustment budget may be tabled in Council during a financial year."

The Municipality will be performing the second adjustment budget to cater for the additional grant allocations, adjust revenue down and expenditure items .following matters will, inter alia, be included in the Adjustments Budget:

- 1) Cost containment will be adhering to especially on the employee related cost. The employee related cost and the contracted costs need to be within norms set by National Treasury of 25-40% and 2-5% respectively. The employee related cost does not respond to the high vacancy rates the municipality is facing.
- 2) The Municipality will revise the revenue projected in line with the financial performance to date. This will be in line with MFMA Section 18, which requires that the municipality budget its expenditure from realistically anticipated revenue.

The following revenue streams need to be investigated and adjusted during adjustment budget since there were low revenue collection identified during the first six months:

Other Income, Interest Earned from External Investments, Interest Earned from Outstanding Debtors and Traffic revenue

The following factors are contributing towards the shortfall of budgeted income vs. actual income:

- a) Conscious reduction of payment by all consumers of Port St Johns Municipality towards municipal services.
- b) The economic slowdown of Households has drastically led to the non-payment of municipal services.

The following expenditure items will, however, require adjustment during adjustment budget.

-Employee related costs

Employee related costs will need to be relooked at during adjustment budget due to vacancies that have not been filled in the first six months as per approved budget and organogram. Organogram will have to be reviewed in line with staff establishment regulations focusing on 70:30 ratio of service delivery vis non-core functions.

-General expenditure

In General Expenses, there are projects that have not been implemented in the first six months and will be relooked in the adjustment budget such as Training of ward committees, Unemployed Graduates, Placement of graduates. Certain projects need to be provided for such SPU, Public participation, plant hire and municipal water usage bill.

-Accommodation

The actual expense paid during the past six months for corporate services, and executive council accommodation is high. Strict measures will be applied by the office of the Municipal Manager and the senior managers over the next six (6) months. The accommodation budgeted expenditure for Councillors and Officials need to be adjusted.

-Repairs and maintenance (vehicle)

The actual expense paid during the past six months for all departments versus half yearly budget for vehicle maintenance is high and will need adjustment.

## -Grants

There must be adjustments on grants because National Treasury would take some funds from INEP & MIG in the next trench. This would reduce the initial allocated funds thus affect revenues.

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## **8. CONCLUSION**

Considering the budget and service delivery performance assessment made based on the first six months of the financial year it is projected that the adjustment for the 2023/2024 financial year is necessary.

## **9. RECOMMENDATIONS**

- That the Mid-year Budget and Performance Assessment Report of Port St John's Local Municipality for the period ended 31 December 2023 as referred to in Section 72 of the Local Government Municipal Finance Management Act (No. 56 of 2003) be and is hereby **noted** by the Audit and Risk Committee.
- That the Port St John's Local Municipality's Mid-Year Budget and Performance Assessment Report: 2023-2024 be submitted to the mayor by the 25 January 2024 and be further presented to Council for **adoption**.
- The Port St Johns Local Municipality Mid-Year Budget and Performance Assessment Report: 2023-2024 be submitted to Provincial and National Treasury in electronic copies.
- After consideration of the report by the Council, Council further defers the report to the Municipal Public Accounts for an oversight report on Mid-Year Budget and Performance Assessment for 2023/2024 financial year.
- The budget adjustment is necessary as referred to in S54 of the MFMA and must be presented to the Council during the month on or before 28 February 2024.

## **10. ANNEXURES**

**ANNEXURE A – MONTHLY BUDGET STATEMENT SUMMARY**

**ANNEXURE B – STATEMENT OF FINANCIAL PERFORMANCE (REVENUE AND EXPENDITURE)**

**ANNEXURE C – STATEMENT OF CAPITAL EXPENDITURE**

**ANNEXURE D – STATEMENT OF FINANCIAL POSITION**

**ANNEXURE E – CASH FLOW STATEMENT**

**ANNEXURE F- SERVICE DELIVERY PERFORMANCE**

**ANNEXURE G- PERFORMANCE REPORT OF THE ENTITY**

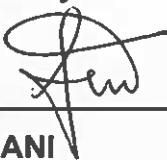
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### **SIGN-OFF**

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**Compiled by:**

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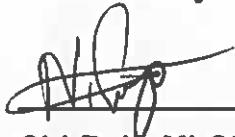
**M. FIHLANI**

**MUNICIPAL MANAGER**

**Date:** 24/01/2024

**Endorsed by:**

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**CLLR. N. MLOMBILE-CINGO**

**MAYOR**

**Date:** 25/01/2024

## ANNEXURE A- MONTHLY BUDGET STATEMENT SUMMARY

EC154 Port St Johns - Table C1 Monthly Budget Statement Summary - M06 December

Description	#REF!	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
	#REF!									
<b>R thousands</b>										
<b>Financial Performance</b>										
Property rates	-	11,965	11,965	-	-	15,875	5,982	9,893	165%	11,965
Service charges	1,085	1,500	1,500	95	569	638	(68)	-11%	1,500	-
Investment revenue	10,586	-	-	-	-	-	-	-	-	-
Transfers and subsidies - Operational	10,586	49,201	49,201	196	6,194	24,600	(18,406)	-75%	49,201	-
Other own revenue	208,620	210,325	210,325	64,972	150,777	105,163	45,614	43%	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>230,877</b>	<b>272,991</b>	<b>272,991</b>	<b>65,264</b>	<b>173,415</b>	<b>136,383</b>	<b>37,032</b>	<b>27%</b>	<b>272,991</b>	
Employee costs	95,116	95,990	95,990	10,178	51,677	47,995	3,682		95,990	
Remuneration of Councillors	13,082	14,101	14,101	1,249	7,390	7,051	340		14,101	
Depreciation and amortisation	42,187	57,414	57,414	22	22	28,707	(28,685)		57,414	
Interest	2,211	274	274	11	65	137	(73)		274	
Inventory consumed and bulk purchases	469	2,946	2,946	58	262	2,278	(2,016)		2,946	
Transfers and subsidies	11,143	15,130	15,130	3,667	9,427	7,565	1,862	25%	15,130	-
Other expenditure	90,229	114,551	114,551	9,261	34,389	57,199	(22,809)	-40%	114,551	-
<b>Total Expenditure</b>	<b>254,438</b>	<b>300,406</b>	<b>300,406</b>	<b>24,445</b>	<b>103,232</b>	<b>150,931</b>	<b>(47,700)</b>	<b>-32%</b>	<b>300,406</b>	
<b>Surplus/(Deficit)</b>	<b>(23,562)</b>	<b>(27,415)</b>	<b>(27,415)</b>	<b>40,818</b>	<b>70,183</b>	<b>(14,549)</b>	<b>84,732</b>	<b>-582%</b>	<b>(27,415)</b>	
Transfers and subsidies - capital (monetary)	67,740	68,298	108,828	18,865	38,835	54,414	(15,579)	-29%	108,828	-
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>44,179</b>	<b>60,883</b>	<b>81,413</b>	<b>59,684</b>	<b>109,018</b>	<b>39,865</b>	<b>69,153</b>	<b>173%</b>	<b>81,413</b>	
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
<b>Surplus/ (Deficit) for the year</b>	<b>44,179</b>	<b>60,883</b>	<b>81,413</b>	<b>59,684</b>	<b>109,018</b>	<b>39,865</b>	<b>69,153</b>	<b>173%</b>	<b>81,413</b>	
<b>Capital expenditure &amp; funds sources</b>										
Capital expenditure	4,959	124,551	145,081	16,739	42,401	72,541	(30,140)	-42%	145,081	-
Capital transfers recognised	2,621	88,804	108,828	15,421	40,474	54,414	(13,940)	-26%	108,828	-
Borrowing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	2,337	35,748	36,253	1,319	5,539	18,127	(12,488)	-69%	36,253	-
<b>Total sources of capital funds</b>	<b>4,959</b>	<b>124,551</b>	<b>145,081</b>	<b>16,739</b>	<b>46,113</b>	<b>72,541</b>	<b>(26,427)</b>	<b>-36%</b>	<b>145,081</b>	
<b>Financial position</b>										
Total current assets	221,194	190,952	190,952		323,221				190,952	-
Total non current assets	548,453	559,045	572,283		591,491				572,283	-
Total current liabilities	75,419	65,367	65,367		106,451				65,367	-
Total non current liabilities	19,406	13,725	13,725		16,461				13,725	-
Community wealth/Equity	625,359	670,905	685,049		682,727				685,049	-
<b>Cash flows</b>										
Net cash from (used) operating	142,374	84,342	104,872	45,013	134,699	51,483	(83,216)	-162%	104,872	-
Net cash from (used) investing	(30,613)	(124,250)	(144,780)	(2,351)	(13,055)	-	13,055	#DIV/0!	(144,780)	-
Net cash from (used) financing	(284)	-	-	-	(284)	-	284	#DIV/0!	-	-
<b>Cash/cash equivalents at the monthly/year end</b>	<b>152,973</b>	<b>113,548</b>	<b>113,548</b>	<b>41,150</b>	<b>233,641</b>	<b>117,833</b>	<b>(115,808)</b>	<b>-98%</b>	<b>113,548</b>	
<b>Debtors &amp; creditors analysis</b>	<b>0-30 Days</b>	<b>31-60 Days</b>	<b>61-90 Days</b>	<b>91-120 Days</b>	<b>121-150 Ds</b>	<b>151-180 Ds</b>	<b>181 Ds-1 Yr</b>	<b>Over 1Yr</b>	<b>Total</b>	
<b>Debtors Age Analysis</b>										
Total By Income Source	2,371	988	846	11,928	851	862	73,319	(17,366)	73,800	-
<b>Creditors Age Analysis</b>										
Total Creditors	762	(3,610)	(2,190)	(2,766)	817	464	1,434	(561)	(5,650)	-

## ANNEXURE B-STATEMENT OF FINANCIAL PERFORMANCE (REVENUE AND EXPENDITURE)

EC154 Port St Johns - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	#REF!		#REF!						YTD variance %	Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance			
<b>R thousand</b>											
<b>Revenue</b>											
Exchange Revenue											
Service charges - Electricity		-	-	-	-	-	-	-	-	-	-
Service charges - Water		-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management		-	-	-	-	-	-	-	-	-	-
Service charges - Waste management		1,085	1,500	1,500	95	569	638	(68)	-11%	1,500	
Sale of Goods and Rendering of Services		5,031	130	130	5	21	65	(44)	-68%	130	
Agency services		-	-	-	-	-	-	-	-	-	-
Interest		-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		1,124	5,030	5,030	91	535	2,515	(1,980)	-79%	5,030	
Interest from Current and Non Current Assets		10,586	49,201	49,201	196	6,194	24,600			49,201	
Dividends		-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		145	200	200	10	68	100	(32)	-32%	200	
Licence and permits		62	120	120	22	22	60	(38)	-63%	120	
Operational Revenue		1,379	1,557	1,557	66	338	779	(441)	-57%	1,557	
<b>Non-Exchange Revenue</b>											
Property sales		-	11,965	11,965	-	15,875	5,982	9,893	165%	11,965	
Surcharges and Taxes		-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		225	100	100	-	-	50	(50)	-	100	
Licence and permits		-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - Operational		203,015	200,917	200,917	64,171	146,655	100,458	46,197		200,917	
Interest		5,974	1,970	1,970	606	3,137	985	2,152		1,970	
Fuel Levy		-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		2,250	302	302	-	1	151	(150)		302	
Other Gains		-	-	-	-	-	-	-	-	-	-
<b>Discontinued Operations</b>											
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>230,877</b>	<b>272,991</b>	<b>272,991</b>	<b>65,264</b>	<b>173,415</b>	<b>136,383</b>	<b>37,032</b>	<b>27%</b>	<b>272,991</b>	
<b>Expenditure By Type</b>											
Employee related costs		95,116	95,990	95,990	10,178	51,677	47,995	3,682	8%	95,990	
Remuneration of councillors		13,082	14,101	14,101	1,249	7,390	7,051	340	5%	14,101	
Bulk purchases - electricity		-	-	-	-	-	-	-	-	-	-
Inventory consumed		469	2,946	2,946	58	262	2,278	(2,016)		2,946	
Debt impairment		93	1,456	1,456	-	-	1,456	(1,456)	-100%	1,456	
Depreciation and amortisation		42,187	57,414	57,414	22	22	28,707	(28,585)	-100%	57,414	
Interest		2,211	274	274	11	65	137	(73)	-53%	274	
Contracted services		12,787	25,739	25,699	2,074	8,867	12,458	(3,591)	-29%	25,699	
Transfers and subsidies		11,143	15,130	15,130	3,667	9,427	7,565	1,862	25%	15,130	
Irrecoverable debts written off		9,235	4,867	4,867	-	1,685	2,433	(748)	-	4,867	
Operational costs		68,114	82,488	82,528	7,187	23,837	40,851	(17,013)	-42%	82,528	
Losses on Disposal of Assets		-	-	-	-	-	-	-	-	-	-
Other Losses		-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>254,438</b>	<b>300,406</b>	<b>300,406</b>	<b>24,445</b>	<b>103,232</b>	<b>150,931</b>	<b>(47,700)</b>	<b>-32%</b>	<b>300,406</b>	
<b>Surplus/(Deficit)</b>		<b>(23,562)</b>	<b>(27,415)</b>	<b>(27,415)</b>	<b>40,818</b>	<b>70,183</b>	<b>(14,549)</b>	<b>84,732</b>	<b>(0)</b>	<b>(27,415)</b>	
Transfers and subsidies - capital (monetary allocations)		<b>67,740</b>	<b>88,298</b>	<b>108,828</b>	<b>18,865</b>	<b>38,835</b>	<b>54,414</b>	<b>(15,579)</b>	<b>(0)</b>	<b>108,828</b>	
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>44,179</b>	<b>60,883</b>	<b>81,413</b>	<b>59,884</b>	<b>109,018</b>	<b>39,885</b>			<b>81,413</b>	
Income Tax		-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after income tax</b>		<b>44,179</b>	<b>60,883</b>	<b>81,413</b>	<b>59,884</b>	<b>109,018</b>	<b>39,885</b>			<b>81,413</b>	
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) attributable to municipality</b>		<b>44,179</b>	<b>60,883</b>	<b>81,413</b>	<b>59,884</b>	<b>109,018</b>	<b>39,885</b>			<b>81,413</b>	
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-
<b>Surplus/ (Deficit) for the year</b>		<b>44,179</b>	<b>60,883</b>	<b>81,413</b>	<b>59,884</b>	<b>109,018</b>	<b>39,885</b>			<b>81,413</b>	

## ANNEXURE C- STATEMENT OF CAPITAL EXPENDITURE

EC154 Port St Johns - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

Vote Description R thousands	Ref 1	#REF!	#REF!							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>Single Year expenditure appropriation</b>										
Vote 9 - Executive AND Council (20: CAPEX)	2	-	1,290	1,290	562	576	645	(69)	-11%	1,290
Vote 10 - LED (21: CAPEX)		-	-	-	-	-	-	-	-	-
Vote 11 - Municipal Manager (22: CAPEX)		(46)	150	150	-	-	75	(75)	-100%	150
Vote 12 - Corporate Service (23: CAPEX)		180	600	600	0	0	300	(300)	-100%	600
Vote 13 - Community Services (24: CAPEX)		104	4,750	4,750	1	399	2,375	(1,976)	-83%	4,750
Vote 14 - Financial Services (26: CAPEX)		(33)	367	367	-	154	183	(29)	-16%	367
Vote 15 - Infrastructure Engineering (28: CAPEX)		518	30,234	30,234	1,109	3,510	15,117	(11,607)	-77%	30,234
Vote 16 - Executive AND Council (30: CAPEX)		10	750	750	-	29	375	(346)	-92%	750
Vote 17 - LED (31: CAPEX)		385	2,000	2,000	-	-	1,000	(1,000)	-100%	2,000
Vote 18 - Municipal Manager (32: CAPEX)		12	484	484	-	-	242	(242)	-100%	484
Vote 19 - Corporate Services (33: CAPEX)		392	1,500	1,500	-	-	750	(750)	-100%	1,500
Vote 20 - Community Services (34: CAPEX)		203	4,400	4,400	290	661	2,200	(1,539)	-70%	4,400
Vote 21 - Financial Services (36: CAPEX)		334	50	50	-	-	25	(25)	-100%	50
Vote 22 - Infrastructure Engineering (38: CAPEX)		2,899	77,978	98,508	14,777	37,071	49,254	(12,183)	-25%	98,508
<b>Total Capital single-year expenditure</b>	4	4,959	124,551	145,081	15,739	42,401	72,541	(36,427)	-42%	145,081
<b>Total Capital Expenditure</b>		4,959	124,551	145,081	15,739	42,401	72,541	(36,427)	-42%	145,081
<b>Capital Expenditure - Functional Classification</b>										
Governance and administration		850	5,190	5,190	562	770	2,595	(1,825)	-70%	5,190
Executive and council		(23)	2,674	2,674	562	615	1,337	(721)	-54%	2,674
Finance and administration		873	2,517	2,517	0	155	1,258	(1,104)	-68%	2,517
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		307	13,650	13,650	291	3,491	6,825	(3,334)	-49%	13,650
Community and social services		307	13,650	13,650	291	3,491	6,825	(3,334)	-49%	13,650
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		3,002	105,711	126,241	15,886	41,852	63,121	(21,269)	-34%	126,241
Planning and development		385	2,000	2,000	-	-	1,000	(1,000)	-100%	2,000
Road transport		3,417	103,711	124,241	15,886	41,852	62,121	(20,269)	-33%	124,241
Environmental protection		-	-	-	-	-	-	-	-	-
<b>Trading services</b>		-	-	-	-	-	-	-	-	-
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure - Functional Classification</b>	3	4,959	124,551	145,081	15,739	45,113	72,541	(36,427)	-36%	145,081
<b>Funded by:</b>										
National Government		2,054	73,804	93,828	13,547	31,087	46,914	(15,827)	-34%	93,828
Provincial Government		567	15,000	15,000	1,874	9,388	7,500	1,888	25%	15,000
District Municipality		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Department Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educ Institutions)		-	-	-	-	-	-	-	-	-
Transfers recognised - capital		2,621	88,804	108,828	15,421	40,474	54,414	(13,940)	-26%	108,828
Borrowing		-	-	-	-	-	-	-	-	-
Internally generated funds		2,337	35,748	36,253	1,319	5,639	18,127	(12,488)	-69%	35,753
<b>Total Capital Funding</b>		4,959	124,551	145,081	16,739	46,113	72,541	(36,427)	-36%	145,081

## ANNEXURE D- STATEMENT OF FINANCIAL POSITION

EC154 Port St Johns - Table C6 Monthly Budget Statement - Financial Position - M06 December

Description	Ref	#REF!	#REF!			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
<b>ASSETS</b>						
<b>Current assets</b>						
Cash and cash equivalents		152,973	113,548	113,548	233,641	113,548
Trade and other receivables from exchange transactions		2,415	1,940	1,940	521	1,940
Receivables from non-exchange transactions		2,367	9,800	9,800	22,170	9,800
Current portion of non-current receivables		-	-	-	-	-
Inventory		62,596	61,985	61,985	62,596	61,985
VAT		4,032	3,679	3,679	4,293	3,679
Other current assets		(3,189)	-	-	-	-
<b>Total current assets</b>		221,194	190,952	190,952	323,221	190,952
<b>Non current assets</b>						
Investments		-	-	-	-	-
Investment property		4,332	4,462	4,462	4,332	4,462
Property, plant and equipment		543,973	554,070	567,400	587,012	567,400
Biological assets		-	-	-	-	-
Living and non-living resources		-	-	-	-	-
Heritage assets		-	-	-	-	-
Intangible assets		148	513	420	148	420
Trade and other receivables from exchange transactions		-	-	-	-	-
Non-current receivables from non-exchange transactions		-	-	-	-	-
Other non-current assets		-	-	-	-	-
<b>Total non current assets</b>		548,453	559,045	572,283	591,491	572,283
<b>TOTAL ASSETS</b>		769,647	749,996	763,234	914,712	763,234
<b>LIABILITIES</b>						
<b>Current liabilities</b>						
Bank overdraft		-	-	-	-	-
Financial liabilities		1,296	1,773	1,773	1,296	1,773
Consumer deposits		61	61	61	61	61
Trade and other payables from exchange transactions		40,158	39,055	39,055	49,382	39,055
Trade and other payables from non-exchange transactions		21,206	8,099	8,099	39,623	8,099
Provision		11,455	15,197	15,197	12,592	15,197
VAT		1,243	1,181	1,181	3,497	1,181
Other current liabilities		-	-	-	-	-
<b>Total current liabilities</b>		75,419	65,367	65,367	106,451	65,367
<b>Non current liabilities</b>						
Financial liabilities		6,555	2,682	2,682	6,555	2,682
Provision		12,851	11,042	11,042	9,906	11,042
Long term portion of trade payables		-	-	-	-	-
Other non-current liabilities		-	-	-	-	-
<b>Total non current liabilities</b>		19,406	13,725	13,725	16,461	13,725
<b>TOTAL LIABILITIES</b>		94,825	79,092	79,092	122,912	79,092
<b>NET ASSETS</b>	2	674,822	670,905	684,143	791,800	684,143
<b>COMMUNITY WEALTH/EQUITY</b>						
Accumulated surplus/(deficit)		626,231	670,905	685,049	683,599	685,049
Reserves and funds		(872)	-	-	(872)	-
Other		-	-	-	-	-
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	2	625,359	670,905	685,049	682,727	685,049

## ANNEXURE E- CASH FLOW STATEMENT

EC154 Port St Johns - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	#REF!		#REF!					YTD variance %	Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget			
R thousands	1									
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>										
<b>Receipts</b>										
Property rates		4,656	6,047	6,047	362	5,242	-	5,242	#DIV/0!	6,047
Service charges		683	1,011	1,011	78	1,431	-	1,431	#DIV/0!	1,011
Other revenue		9,884	2,107	2,107	82	394	162,253	(161,859)	-100%	2,107
Transfers and Subsidies - Operational		169,171	200,917	200,917	63,440	147,485	-	147,485	#DIV/0!	200,917
Transfers and Subsidies - Capital		39,446	88,298	108,828	557	23,309	-	23,309	#DIV/0!	108,828
Interest		10,436	7,500	7,500	196	6,194	-	6,194	#DIV/0!	7,500
Dividends		-	-	-	-	-	-	-	-	-
<b>Payments</b>										
Suppliers and employees		(92,111)	(221,265)	(221,265)	(19,702)	(49,356)	(110,632)	(61,277)	55%	(221,265)
Interest		-	(274)	(274)	-	-	(137)	(137)	100%	(274)
Transfers and Subsidies		-	-	-	-	-	-	-	-	-
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>142,374</b>	<b>84,342</b>	<b>104,872</b>	<b>45,013</b>	<b>134,699</b>	<b>51,483</b>	<b>(83,210)</b>	<b>-162%</b>	<b>104,872</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
<b>Receipts</b>										
Proceeds on disposal of PPE		-	302	302	-	1	-	1	#DIV/0!	302
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-
<b>Payments</b>										
Capital assets		(30,613)	(124,551)	(145,081)	(2,351)	(13,056)	-	13,056	#DIV/0!	(145,081)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>(30,613)</b>	<b>(124,250)</b>	<b>(144,780)</b>	<b>(2,351)</b>	<b>(13,055)</b>	<b>-</b>	<b>13,055</b>	<b>#DIV/0!</b>	<b>(144,780)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
<b>Receipts</b>										
Short term loans		-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-
<b>Payments</b>										
Repayment of borrowing		(284)	-	-	-	(284)	-	284	#DIV/0!	-
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		<b>(284)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(284)</b>	<b>-</b>	<b>284</b>	<b>#DIV/0!</b>	<b>-</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>		<b>111,477</b>	<b>(39,908)</b>	<b>(39,908)</b>	<b>42,663</b>	<b>121,360</b>	<b>51,483</b>			<b>(39,908)</b>
Cash/cash equivalents at beginning:		41,495	153,456	153,456	(1,513)	112,281	153,456			112,281
Cash/cash equivalents at month/year end:		152,973	113,548	113,548	41,150	233,541	117,833			113,548

## ANNEXURE F- SERVICE DELIVERY PERFORMANCE

S. No.	Service Delivery Performance	Key Result Area	Indicator	Target	Actual	Status	Comments	Mid-Year Actual Performance	Reason for Variation	Corrective Measure	PSJLM	LED & Planning department	
												Target	Actual
1	<b>Spatial Planning</b>	Effective and Efficient Implementation of Spatial Planning in a SPLUMA compliant manner by end June 2024	SP 1.1	Develop and implement a SPLUMA compliant Land Use and Spatial Planning System	1.1 Review of Spatial Development Framework (SDF)	1	1 SDF reviewed in line with Eastern Seaboard Regional SDF & submitted to Council by end June 2024	R200 000.00	Analysis conducted (inclusive of disaster risk mitigation)	Public participation conducted	n/a	1. Analysis report 2. Register for consultations 3. Minutes for consultations 4. Draft SDF aligned with ESDF 5. Extract of Council resolution for noting draft 6. Approved SDF aligned with ESDF 7. Extract of Council resolution for approval	LED & Planning department
1	<b>Spatial Planning</b>	Effective and Efficient Implementation of Spatial Planning in a SPLUMA compliant manner by end June 2024	SP 1.1	Develop and implement a SPLUMA compliant Land Use and Spatial Planning System	1.2 Development of Wall-to-Wall Land Use Management Scheme	N/A	1 Wall to Wall Land Use Management Scheme developed & submitted to Council for approval	Draft	Public participation conducted	Achieved, Public participation conducted and Draft developed Wall to Wall Land Use Scheme	n/a	1. Analysis report 2. Register for consultations 3. Minutes for consultations 4. Draft Land use scheme 5. Extract of council resolution for draft noting 6. Approved wall to wall land use scheme 7. Extract of Council resolution	LED & Planning department

Spatial Planning	1	Effective and Efficient Implementation of Spatial Planning in a SPLUMA compliant manner by end June 2024	SP 1.1	Develop and implement a SPLUMA compliant Land Use and Spatial Planning system	1.3 Review of PSJ Masterplan	Number of PSJ Masterplans reviewed to align with SDF & submitted to Council for approval	1	1 PSJ Masterplan reviewed to align with SDF & submitted to Council for approval by end June 2024	No target	Analysis & public participation conducted	n/a	PSJLM	1. Analysis report 2. Register for consultations 3. Minutes for consultations 4. Draft reviewed masterplan 5. Approved Masterplan 6. Extract of Council resolution	LED & Planning
			SP 1.1	Develop and implement a SPLUMA compliant Land Use and Spatial Planning system	1.4 Land Audit	Number of Land audit conducted & submitted to Council for approval	Nil	1 Land audit conducted & submitted to Council for approval by end June 2024	Data sourced from Surveyor General for updated register	Analysis & public participation conducted	n/a	PSJLM	1. Data sourced from Surveyor general 2. Analysis report 3. Draft land audit report 4. Public notice for publication 5. Land audit report 6. Council resolution for approval	LED & Planning
			SP 1.1	Develop and implement a SPLUMA compliant Land Use and Spatial Planning system	1.5 Coordinate the development of an integrated plan for human settlement	Number of traditional councils consulted on nodal development	Nil	08 traditional councils consulted on nodal development by end June 2024	Operational	2 Traditional leadership Councils consulted on nodal development	n/a	All wards	1. Agenda for consultation 2. Attendance registers for consultation 3. Minutes of consultation meeting	Municipal Manager
Spatial Planning	1	Effective and Efficient Implementation of Spatial Planning in a SPLUMA compliant manner by end June 2024	SP 1.1	Develop and implement a SPLUMA compliant Land Use and Spatial Planning system	1.5 Coordinate the development of an integrated plan for human settlement	Number of traditional councils consulted on nodal development	Nil	08 traditional councils consulted on nodal development by end June 2024	Operational	2 Traditional leadership Councils consulted on nodal development	n/a	All wards	1. Agenda for consultation 2. Attendance registers for consultation 3. Minutes of consultation meeting	Municipal Manager
			SP 1.1	Develop and implement a SPLUMA compliant Land Use and Spatial Planning system	1.5 Coordinate the development of an integrated plan for human settlement	Number of traditional councils consulted on nodal development	Nil	08 traditional councils consulted on nodal development by end June 2024	Operational	2 Traditional leadership Councils consulted on nodal development	n/a	All wards	1. Agenda for consultation 2. Attendance registers for consultation 3. Minutes of consultation meeting	Municipal Manager
			SP 1.1	Develop and implement a SPLUMA compliant Land Use and Spatial Planning system	1.5 Coordinate the development of an integrated plan for human settlement	Number of traditional councils consulted on nodal development	Nil	08 traditional councils consulted on nodal development by end June 2024	Operational	2 Traditional leadership Councils consulted on nodal development	n/a	All wards	1. Agenda for consultation 2. Attendance registers for consultation 3. Minutes of consultation meeting	Municipal Manager

Project ID	Project Name	Project Description	Project Lead	Project Status	Project Manager	Project Start Date	Project End Date	Budget (R)	Actual Performance	Reason for Variation	Corrective Measure	Review No.	Source of Information	Comments	Next Review Date	
Project ID	Project Name	Project Description	Project Lead	Project Status	Project Manager	Project Start Date	Project End Date	Budget (R)	Actual Performance	Reason for Variation	Corrective Measure	Review No.	Source of Information	Comments		
Project ID	Project Name	Project Description	Project Lead	Project Status	Project Manager	Project Start Date	Project End Date	Budget (R)	Actual Performance	Reason for Variation	Corrective Measure	Review No.	Source of Information	Comments		
BS 2.1	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	Construction of Access Roads	BS 2.1	Construction of Mandala Bridge	2.1	2024-01-01	2024-06-30	Nil	100% Progress of work done on 0.007 m construction of Mandala Bridge by end June 2024 (accumulative)	1 Service provider appointed (contractor)	R7 762 912	15	1. Advertising letter 2. Appointment letter 3. 9 monthly progress reports 4. Site Minutes 5. Practical completion certificate 6. Close-out report	The municipality during the process of appointment of the contractor or, find out that the department of Transport and SANDF has already appointed the project contractor for implementation of the project.	The appointed Contractor is already on site. The Council resolved to redirect funds that were allocated for the project, to be used to implement the project for construction of Ward 15 community hall which has not yet commenced due to limited budget 2023/24 financial year. The target	
BS 2.1	Basic Service delivery	Construction of Mandala Bridge	BS 2.1	Construction of Mandala Bridge	2.1	2024-01-01	2024-06-30	Nil	100% Progress of work done on 0.007 m construction of Mandala Bridge by end June 2024 (accumulative)	1 Service provider appointed (contractor)	R7 762 912	15	1. Advertising letter 2. Appointment letter 3. 9 monthly progress reports 4. Site Minutes 5. Practical completion certificate 6. Close-out report	The appointed Contractor is already on site. The Council resolved to redirect funds that were allocated for the project, to be used to implement the project for construction of Ward 15 community hall which has not yet commenced due to limited budget 2023/24 financial year. The target		

<b>Basic Service delivery</b>	<b>2</b>	<b>Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024</b>	<b>BS D 2.1</b>	<b>Construction of Access Roads</b>	<b>2.2</b>	<b>Construction of Bizana gravel Access Road</b>	<b>% Progress of work done on 7km construction of Bizana gravel Access Road</b>	<b>Nil</b>	<b>100% Progress of work done on 7km construction of Bizana gravel Access Road</b>
<b>Basic Service delivery</b>	<b>2</b>	<b>Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024</b>	<b>BS D 2.1</b>	<b>Construction of Access Roads</b>	<b>2.3</b>	<b>Construction of Lityeni-Tyweni gravel access road</b>	<b>% Progress of work done on 6km construction of Lityeni-Tyweni gravel Access Road</b>	<b>Nil</b>	<b>100% Progress of work done on 6km construction of Lityeni-Tyweni gravel Access Road</b>

<b>Basic Service delivery</b>	<b>2</b>	<b>Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024</b>	<b>BS D 2.1</b>	<b>Construction of Access Roads</b>	<b>2.4</b>	<b>Construction of 6km Rhiawuti ni gravel access road</b>	<b>% Progress of work done on 6km construction of Rhiawutini gravel Access Road</b>	<b>Nil</b>	<b>100% Progress of work done on 6km construction of Rhiawutini gravel Access Road by end June 2024</b>	<b>R6 058 687 00</b>	<b>1 Service provider appointed (contractor)</b>
<b>Basic Service delivery</b>	<b>2</b>	<b>Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024</b>	<b>BS D 2.1</b>	<b>Construction of Access Roads</b>	<b>2.5</b>	<b>Construction of 7km Luzuphu gravel Access Road</b>	<b>% Progress of work done on 7km construction of Luzuphu gravel Access Road</b>	<b>Nil</b>	<b>100% Progress of work done on 7km construction of Luzuphu gravel Access Road by end June 2024</b>	<b>R5 908 224</b>	<b>1 Service provider appointed (contractor)</b>
<b>Basic Service delivery</b>	<b>2</b>	<b>Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024</b>	<b>BS D 2.1</b>	<b>Construction of Access Roads</b>	<b>2.6</b>	<b>Construction of 6km Gogogo gravel Access Road</b>	<b>% Progress of work done on 6km construction of Gogogo gravel Access Road</b>	<b>Nil</b>	<b>100% Progress of work done on 6km construction of Gogogo gravel Access Road by end June 2024</b>	<b>R6 391 780</b>	<b>1 Service provider appointed (contractor)</b>
<b>Basic Service delivery</b>	<b>2</b>	<b>Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024</b>	<b>BS D 2.1</b>	<b>Construction of Access Roads</b>	<b>14</b>	<b>Achieved, 1 Service provider appointed (contractor) (contractor) and 44% of work done on 6km construction of Rhiawutini gravel Access Road</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>1. Advertising services</b>	<b>Engineering services</b>
<b>Basic Service delivery</b>	<b>2</b>	<b>Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024</b>	<b>BS D 2.1</b>	<b>Construction of Access Roads</b>	<b>17</b>	<b>Achieved, 1 Service provider appointed (contractor) (contractor) and 48.81% of work done on 7km construction of Luzuphu gravel Access Road (accumulatively)</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>1. Advertising services</b>	<b>Engineering services</b>
<b>Basic Service delivery</b>	<b>2</b>	<b>Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024</b>	<b>BS D 2.1</b>	<b>Construction of Access Roads</b>	<b>1</b>	<b>Achieved, 1 Service provider appointed (contractor) (contractor) and 42% of work done on 6km construction of Gogogo gravel Access Road (accumulatively)</b>	<b>n/a</b>	<b>n/a</b>	<b>n/a</b>	<b>1. Advertising services</b>	<b>Engineering services</b>

Basic Service delivery	2	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.1	Construction of Access Roads	2.7	Construction of 450m paved internal streets	% Progress of work done on construction of 450m paved internal streets

<b>Basic Service delivery</b>	<b>2</b>	<b>Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024</b>	<b>BS D 2.1</b>	<b>Construction of Access Roads</b>	<b>2.8</b>	<b>Construction of 3km Agate Terrace paved Access Road Phase 3</b>	<b>% Progress of work done on 3km construction of Agate Terrace paved Access Road Phase 3</b>	<b>Nil</b>	<b>R15 000 000</b>

Basic Service delivery	2	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.1	Coordinate and facilitate the implementation of INEP projects	2.9	Pre-engineering of 140 households at Ngwaleni village completed & submitted to Eskom	Nil	R210 000.00
						Number of full design packages of 140 households at Ngwaleni village completed & submitted to Eskom	1 full design package of 140 households at Ngwaleni village completed & submitted to Eskom by end June 2024 (accumulative)	1 Service provider appointed
								Achieved, 1 Service provider appointed & Beneficiary list compiled
Basic Service delivery	2	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.1	Coordinate and facilitate the implementation of INEP projects	2.10	Pre-engineering of 140 households at Ndanyini-Mkhumbini village completed & submitted to Eskom	Nil	R761 196.00
						Number of pre-engineering full design packages of 140 households at Ndanyini-Mkhumbini village completed & submitted to Eskom	1 Pre-engineering full design package of 140 households at Ndanyini-Mkhumbini village completed & submitted to Eskom by end June 2024	1 Service provider appointed
								Achieved, 1 Service provider appointed & Beneficiary list compiled
								Engineering services
								Engineering services

<b>Basic Service delivery</b>	<b>2</b>	<b>Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024</b>	<b>BS D 2.1</b>	<b>Coordinate and facilitate the implementation of INEP projects</b>	<b>2.11</b>	<b>Pre-engineering of 180 households at Dumasi village</b>	<b>Nil</b>	<b>1 Pre-engineering full design packages of 180 households at Dumasi village completed &amp; submitted to Eskom</b>	<b>R270 000.00</b>	<b>1 Service provider appointed</b>	<b>Pre-marketing conducted &amp; Beneficiary list compiled</b>	<b>Engineering services</b>
<b>Basic Service delivery</b>	<b>2</b>	<b>Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024</b>	<b>BS D 2.1</b>	<b>Coordinate and facilitate the implementation of INEP projects</b>	<b>2.12</b>	<b>Pre-engineering of 106 households at Ntianjeni village</b>	<b>Nil</b>	<b>Number of pre-engineering design packages of 106 households at Ntianjeni village completed &amp; submitted to Eskom by end June 2024</b>	<b>R159 000.00</b>	<b>1 Service provider appointed</b>	<b>Pre-marketing conducted &amp; Beneficiary list compiled</b>	<b>Engineering services</b>
<b>Basic Service delivery</b>	<b>2</b>	<b>Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024</b>	<b>BS D 2.1</b>	<b>Coordinate and facilitate the implementation of INEP projects</b>	<b>2.13</b>	<b>Pre-engineering of 106 households at Jambeni village</b>	<b>Nil</b>	<b>Number of pre-engineering design packages of 106 households at Jambeni village completed &amp; submitted to Eskom by end June 2024</b>	<b>R159 000.00</b>	<b>1 Service provider appointed</b>	<b>Pre-marketing conducted &amp; Beneficiary list compiled</b>	<b>Engineering services</b>

<b>Basic Service delivery</b>	<b>2</b>	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.1	Coordinate and facilitate the implementation of INEP projects	2.14	Pre-engineering of 180 households at Tombo village	Number of pre-engineering design packages of 180 households at Tombo village completed & submitted to Eskom	Nil	1 Pre-engineering g design package of 180 household s at Tombo village completed & submitted to Eskom by end June 2024
					2.15	Pre-engineering of 140 households at Sobaba village	Number of pre-engineering design packages of 140 households at Sobaba village completed & submitted to Eskom	Nil	1 Pre-engineering g design package of 140 household s at Sobaba village completed & submitted to Eskom by end June 2024
					2.16	Pre-engineering of 120 households at Nkampini village	Number of pre-engineering design packages of 120 households at Nkampini village	Nil	1 Pre-engineering g design package of 120 household s at Nkampini village & submitted to Eskom by end June 2024
<b>Basic Service delivery</b>	<b>2</b>	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.1	Coordinate and facilitate the implementation of INEP projects	2.14	Pre-service provider appointed	1 Service provider appointed	n/a	1. Appointment letter 2. 9 Monthly progress reports 3. Design Package 4. Beneficiary listing 5. Proof of submission to Eskom
					2.15	Pre-service provider appointed	1 Service provider appointed	n/a	1. Appointment letter 2. 9 Monthly progress reports 3. Design Package 4. Beneficiary listing 5. Proof of submission to Eskom
					2.16	Pre-service provider appointed	1 Service provider appointed	n/a	1. Appointment letter 2. 9 Monthly progress reports 3. Design Package 4. Beneficiary listing 5. Proof of submission to Eskom

Basic Service delivery	2	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.1	Coordinate and facilitate the implementation of INEP projects	2.17	Pre-engineering of 140 households at Ngxongweni village	Number of pre-engineering design packages of 140 households at Ngxongweni village & submitted to Eskom	Nil	R180 000.00	1 Service provider appointed	Pre-marketing conducted & Beneficiary list compiled	Achieved, 1 Service provider appointed and Pre-marketing conducted & Beneficiary list compiled	n/a	n/a	16	1. Appointment letter 2. 9 Monthly progress reports 3. Design Package 4. Beneficiary listing 5. Proof of submission to Eskom	Engineering services
												Engineering services					
												Engineering services					
Basic Service delivery	2	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.1	Coordinate and facilitate the implementation of INEP projects	2.18	Pre-engineering of 180 households at Emadivaleni-Qhoboshe ndini village	Number of pre-engineering design packages of 180 households at Emadivaleni-Qhoboshe ndini village	Nil	R270 000.00	1 Service provider appointed	Pre-marketing conducted & Beneficiary list compiled	Achieved, 1 Service provider appointed and Pre-marketing conducted & Beneficiary list compiled	n/a	n/a	16	1. Appointment letter 2. 9 Monthly progress reports 3. Design Package 4. Beneficiary listing 5. Proof of submission to Eskom	Engineering services
												Engineering services					
												Engineering services					
Basic Service delivery	2	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.1	Coordinate and facilitate the implementation of INEP projects	2.19	Pre-engineering of 120 households at Lwandiana village	Number of pre-engineering design packages of 120 households at Lwandiana village	Nil	R210 000.00	1 Service provider appointed	Pre-marketing conducted & Beneficiary list compiled	Achieved, 1 Service provider appointed and Pre-marketing conducted & Beneficiary list compiled	n/a	n/a	8	1. Appointment letter 2. 9 Monthly progress reports 3. Design Package 4. Beneficiary listing 5. Proof of submission to Eskom	Engineering services
												Engineering services					
												Engineering services					

Basic Service delivery	2	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.1	Coordinate and facilitate the implementation of NEP projects	2.20	Pre-engineering of 106 households at Mswakazi village	Number of pre-engineering full design packages of 106 households at Mswakazi village completed & submitted to Eskom	Nil	1 Pre-engineering full design package of 106 households at Mswakazi village completed & submitted to Eskom by end June 2024	R159 000.00	1 Service provider appointed	Pre-marketing conducted & Beneficiary list compiled	Achieved 1 Service provider appointed and Pre-marketing conducted & Beneficiary list compiled	1. Appointment letter 2. 9 Monthly progress reports 3. Design Package 4. Beneficiary listing 5. Proof of submission to Eskom	Engineering services
Basic Service delivery	2	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.1	Coordinate and facilitate the implementation of NEP projects	2.21	Pre-engineering of 110 households at Mpantu village	Number of pre-engineering full design packages of 110 households at Mpantu village completed & submitted to Eskom	Nil	1 Pre-engineering full design package of 110 households at Mpantu village completed & submitted to Eskom by end June 2024	R165 000.00	1 Service provider appointed	Pre-marketing conducted & Beneficiary list compiled	Achieved 1 Service provider appointed and Pre-marketing conducted & Beneficiary list compiled	1. Appointment letter 2. 9 Monthly progress reports 3. Design Package 4. Beneficiary listing 5. Proof of submission to Eskom	Engineering services
Basic Service delivery	2	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.1	Coordinate and facilitate the implementation of NEP projects	2.22	Pre-engineering of 150 households at Phahlakazi village	Number of pre-engineering full design packages of 150 households at Phahlakazi village completed & submitted to Eskom	Nil	1 Pre-engineering full design package of 150 households at Phahlakazi village completed & submitted to Eskom by end June 2024	R225 000.00	1 Service provider appointed	Pre-marketing conducted & Beneficiary list compiled	Achieved 1 Service provider appointed and Pre-marketing conducted & Beneficiary list compiled	1. Appointment letter 2. 9 Monthly progress reports 3. Design Package 4. Beneficiary listing 5. Proof of submission to Eskom	Engineering services

Basic Service delivery	BS D 2.1	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	Coordinate and facilitate the implementation of INEP projects	2.23 Construction of 48.6 km Bulk infrastructure (Dumasikohlo and 2 feeder bays) and (Tombo/Majola and 1 feeder bay)	% progress of work done on 48.6 km construction of Bulk infrastructure (Dumasikohlo and 2 feeder bays) and (Tombo/Majola and 1 feeder bay)	Nil	100% progress of work done on 48.6 km construction of Bulk infrastructure (Dumasikohlo and 2 feeder bays) and (Tombo/Majola and 1 feeder bay)	R12 000 000	1 Service provider appointed	30% progress of work done on Bulk Infrastructure	Engineering services		
											4	4	1. 9 Monthly progress reports 2. Practical completion 3. Beneficiary listing
											The project will be reprioritised and considered for adjustment during mid-year adjustment period in quarter 3.		

<b>Basic Service delivery</b>	<b>2</b>	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.1	Coordinate and facilitate the implementation of INEP projects	2.24	Pre-engineering of 90 households at Lutshaya village	% progress of work done on 90 household electricity connections at Lutshaya village by end June 2024	Nil
<b>Basic Service delivery</b>	<b>2</b>	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.1	Coordinate and facilitate the implementation of INEP projects	2.25	Pre-engineering of 90 households at Mthimde Luzuphu village	Number of pre-engineering full design packages of 90 households at Mthimde Luzuphu village	Nil

<b>Basic Service delivery</b>	<b>2</b>	<b>Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024</b>	<b>BS D 2.1</b>	<b>Coordinate and facilitate the implementation of INEP projects</b>	<b>2.26</b>	<b>Pre-engineering of 106 households at Zinyosini village</b>	<b>Number of Pre-engineering full design packages of 106 households at Zinyosini village</b>	<b>R1 494 477.00</b>
<b>Basic Service delivery</b>	<b>2</b>	<b>Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024</b>	<b>BS D 2.1</b>	<b>Coordinate and facilitate the implementation of INEP projects</b>	<b>2.27</b>	<b>Households connection at Qandu village</b>	<b>% progress of work done on 150 households</b>	<b>R1 671 892.00</b>

<b>Basic Service delivery</b>	<b>2</b>	<b>Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024</b>	<b>BS D 2.1</b>	<b>Coordinate and facilitate the implementation of INEP projects</b>	<b>2.28</b>	<b>Households electrification at Gomolo village</b>	<b>% progress of work done on 110 household electricity connections at Gomolo village</b>	<b>Nil</b>	<b>100% progress of work done on 110 household electricity connections at Gomolo village</b>
<b>Basic Service delivery</b>	<b>2</b>	<b>Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024</b>	<b>BS D 2.1</b>	<b>Coordinate and facilitate the implementation of INEP projects</b>	<b>2.29</b>	<b>Pre-engineering of 80 households at Lukhwazweni - Emasimini village</b>	<b>Number of pre-engineering full design packages of 80 households at Lukhwazweni - Emasimini village</b>	<b>Nil</b>	<b>1 Pre-engineering full design package of 80 households at Lukhwazweni - Emasimini village completed &amp; submitted to Eskom</b>

Basic Service delivery	2	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	Coordinate and facilitate the implementation of INEP projects	2.30	Pre-engineering of 98 households at Mqezu village	Nil	Number of pre-engineering full design packages of 98 households at Mqezu village completed & submitted to Eskom	1 Pre-engineering full design packages of 98 households at Mqezu village completed & submitted to Eskom by end June 2024	1 Service provider appointed	R917 422.00	13	The target will be revised at mid-year adjustment period	n/a	1. 9 Monthly progress reports 2. Practical completion 3. Beneficiary listing	Engineering services
Basic Service delivery	2	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	Coordinate and facilitate the implementation of High Mast Lights Project	2.31	Installation of High-Mast lights	5	Number of High-Mast lights installed	5 High-Mast lights installed by end June 2024	No target	R4 000 000.00	13	The target will be revised at mid-year adjustment period	n/a	1. 9 Monthly progress reports 2. Practical completion 3. Beneficiary listing	Engineering services

of appointing the service provider (contractor) for installation of High-mast lights. The finalisation of appointment will be in 3rd quarter of 2023/24 financial year.

Basic Service delivery	2	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.1	Coordinate & facilitate the maintenance of Roads infrastructure	2.32	Maintenance of gravel access roads in wards (blading )	Number of 80 kms of gravel access roads maintained in wards (blading) (non- accumulative e)	178.85	80 kms of gravel access roads maintained in wards (Bladed) (non- accumulative velby end June 2024)	R3 600 000.00	20.5 kms of gravel access roads maintained (bladed) in wards (non- accumulative )	Achieved, 151.4 kms of gravel access roads maintained (bladed) in non-wards (non- accumulative )	All wards	nia	1. Maintenance Plan 2. Quarterly progress Report 3. Maintenance certificate signed by Ward Councillor/Ward Committee	Engineering services	
				% progress of work done on 10kms of gravel access roads maintained (tip and processing) (non- accumulative e)	313%	Maintenance of gravel access roads in wards (tipping & processing)	100% progress of work done on 10kms of gravel access roads maintained (tip and processing) (non- accumulative e)				25% progress of work done on 10kms of gravel access roads maintained (tip and processing) (non- accumulative )	Achieved, 74% progress of work done on 10kms of gravel access roads maintained (tip and processing) (non- accumulative )	The percent age that we are reporting on is higher than our target. This is caused by community service delivery protests which led us to shift from part of our planned projects (Nkone ni site) as mandated by the council and attend to unplann	All wards	nia	1. Maintenance Plan 2. Quarterly progress Reports 3. Maintenance certificate signed by Ward Councillor/Ward Committee	Engineering services
Basic Service delivery	2	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.1	Coordinate & facilitate the maintenance of Roads infrastructure	2.33	Maintenance of gravel access roads in wards (tipping & processing)	100% progress of work done on 10kms of gravel access roads maintained (tip and processing) (non- accumulative e)				25% progress of work done on 10kms of gravel access roads maintained (tip and processing) (non- accumulative )	Achieved, 74% progress of work done on 10kms of gravel access roads maintained (tip and processing) (non- accumulative )	The unplanned projects that we have constituted for the current financial year will be included in the municipal asset register once they have been completed.	All wards	nia	1. Maintenance Plan 2. Quarterly progress Reports 3. Maintenance certificate signed by Ward Councillor/Ward Committee	Engineering services
				% progress of work done on 10kms of gravel access roads maintained (tip and processing) (non- accumulative e)	313%	Maintenance of gravel access roads in wards (tipping & processing)	100% progress of work done on 10kms of gravel access roads maintained (tip and processing) (non- accumulative e)				25% progress of work done on 10kms of gravel access roads maintained (tip and processing) (non- accumulative )	Achieved, 74% progress of work done on 10kms of gravel access roads maintained (tip and processing) (non- accumulative )	The percent age that we are reporting on is higher than our target. This is caused by community service delivery protests which led us to shift from part of our planned projects (Nkone ni site) as mandated by the council and attend to unplann	All wards	nia	1. Maintenance Plan 2. Quarterly progress Reports 3. Maintenance certificate signed by Ward Councillor/Ward Committee	Engineering services

<b>Basic Service delivery</b>	<b>2 Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024</b>	<b>B\$ D 2.1</b>	<b>Coordinate implementation and facilitate the construction of Weliszwe Bridges within PSJLM</b>	<b>Provision of Ablution facilities for construction of Weliszwe Bridges</b>	<b>Number of ablution facilities provided for construction of each of 8 Weliszwe Bridges</b>	<b>R2000 000.00</b>	<b>The process for procurement of the 20 ablution facilities is on progress. The municipality is awaiting</b>

Performance Indicator	Key Performance Indicator	Target Value	Actual Value	Status	Reason for Variation	Mid-Year Performance	Quarterly Performance	Evidence	Comments
Basic Service delivery	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.1	Coordinate and facilitate the maintenance of Electrical infrastructure	2.35	Maintenance of streetlights in ward 4 & 6 (non-accumulative)	328	280 streetlights maintained in ward 4 & 6 (non-accumulative) by end June 2024	R600 000.00	70 streetlights maintained in ward 4 & 6 (non-accumulative)
Basic Service delivery	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.2	Coordinate the implementation of Integrated Waste Management Plan	2.36	Maintenance of the Creek in town	1	400m of the Creek maintained in town by end June 2024	Operational	100m of the Creek maintained in town
Basic Service delivery	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.3	Coordinate and facilitate the maintenance of basic streetlights in Ward 4 & 6	2.37	Maintenance of streetlights in Ward 4 & 6 (non-accumulative)	163	163 streetlights maintained in Ward 4 & 6 (non-accumulative)	n/a	n/a

	Basic Service delivery	2	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.2	Coordinate the implementation of Integrated Waste Management Plan	2.37	Cleaning campaigns conducted	Number of cleaning campaigns conducted	1	1 Annual cleaning campaign conducted by end June 2024	R330 000.00	Build-up campaign at Tombo conducted	Appointment of service provider for materials (Annual cleaning campaign)	Achieved, Build-up campaign at Tombo conducted and appointment of service provider for materials (cleaning campaign)	n/a	n/a	6	1. Advert 2. Delivery note 3. Progress report 4. Attendance registers	Community Services
Basic Service delivery	2	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.2	Coordinate the implementation of Integrated Waste Management Plan	2.38	Procurement & Installation of Beach Shelter	Number of Beach Shelters procured & installed at second beach	Nil	1	1 Beach Shelter procured & installed at second beach by end June 2024	R600 000.00	1 Beach Shelter procured & installed at second beach	No target set	Achieved, 1 Beach Shelter procured & installed at second beach	n/a	n/a	6	1. Advert 2. Appointment letter 3. Progress report 4. Completion certificate	Community Services
Basic Service delivery	2	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.2	Coordinate the implementation of Integrated Waste Management Plan	2.39	Installation of Beach warning signs	Number of Beach warning signs installed	Nil	2	2 Beach warning signs installed	R60 000.00	1 service provider appointed	NS, awaiting...	NS, awaiting...	n/a	n/a	6	1. Advert 2. Appointment letter 3. Progress report 4. Completion certificate	Community Services
Basic Service delivery	2	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.2	Coordinate the implementation of Integrated Waste Management Plan	2.39	Installation of Beach warning signs	Number of Beach warning signs installed	Nil	2	2 Beach warning signs installed by end June 2024	R60 000.00	1 service provider appointed	The quotations that were submitted by service providers were more than the available budget. For the project.	Virement has been approved for movement of funds to top-up. The target will be considered for adjustment during the mid-year adjustment	n/a	n/a	6	1. Advert 2. Appointment letter 3. Progress report 4. Completion certificate	Community Services



Basic Service delivery	2	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.2	Coordinate the implementation of Integrated Waste Management Plan	2.41	Development of the new Park	% of work done on the development of a new park	Nil	100% of work done on the development of a new park by end June 2024	R600 000.00	No target	1 service provider appointed	Achieved, 1 service provider appointed	n/a	n/a	February 2024]	6	1. Advert. 2. Appointment letter 3. Progress report. 4. Completion certificate	Community Services
Basic Service delivery	2	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.2	Coordinate the implementation of Integrated Waste Management Plan	2.42	Construction of Abition facilities at Mpantu Park	% Progress of work done on construction of Abition facilities at Mpantu park (accumulative)	1	100% Progress of work done on construction of Abition facilities at Mpantu park (accumulative) by end of June 2024	R500 000.00	1 service provider appointed	No target	Achieved, 1 service provider appointed	n/a	n/a	February 2024]	6	1. Advert. 2. Appointment letter 3. Progress report. 4. Completion certificate	Community Services
Basic Service delivery	2	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.2	Coordinate the implementation of Integrated Waste Management Plan	2.43	Landfill site quarterly rehabilitations	Number of quarterly rehabilitations conducted at Landfill Site	4	4 quarterly rehabilitations conducted at Landfill Site by end June 2024	R210 600.00	1 Quarterly rehabilitation conducted at landfill site	1 Quarterly rehabilitation conducted at landfill site by end June 2024	Achieved, 2 Quarterly rehabilitations conducted at landfill site	n/a	n/a	February 2024]	5	1. Tip site attendance register 2. Signed report.	Community Services
Basic Service delivery	2	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.2	Coordinate the implementation of Integrated Waste Management Plan	2.44	Installation of Weightbridge at landfill site	Number of Weightbridges installed at landfill site	Nil	1 Weightbridge installed at landfill site by end June 2024	R1 000 000.00	1 service provider Appointed	Non-sufficient	The SCM manager has been appointed during implementation from February 2024. The Municipality	Planning deficiencies that were identified during implementation coupled with limited capacity	5	1. Advert. 2. Appointment letter 3. Progress report. 4. Completion certificate	Community Services		

(shortage of staff) at SCM.	ability has taken a decision to appoint two interns to assist at SCM. The project tender was closed in November 2023 and is currently awaiting the siting of the bid committee. The target will be considered for adjustment during the mid-year adjustment period and achieved in quarter 3.

Basic Service delivery							
Strategic Objective	Key Result Area	Key Result	Target	Actual Performance	Service Provider	Terms of Reference Approved	Comments
2 Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BSD 2.2	Coordinate the implementation of Integrated Waste Management Plan	2.45 Development of Waste disposal site	Number of Permit applications done to DEDAT for Waste disposal Cell of Landfill site	R50 000.00	1 Permit Application done to DEDAT for Waste disposal Cell of Landfill site by end June 2024	The project will be considered for adjustment during the mid-year adjustment period in quarter 3.
							There were new regulations introduced by the Department of Fisheries, Forestry & Environment which has affected the process that need to be followed in making the application. The available budget may not cover the project costs as a result of this change.
							1. Terms of reference
							2. Advert
							3. Appointment letter
							4. Approved application

<b>Basic Service delivery</b>	<b>2</b>	<b>Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024</b>	<b>BS D 2.2</b>	<b>Efficient and effective development and management of public amenities</b>	<b>2.46</b>	<b>Construction of office building Phase 1 at animal Pound</b>	<b>% progress of work done on construction of office building Phase 1 at animal Pound (accumulative)</b>
							<p>Fencing 100% of work done on construction of office building Phase 1 at animal Pound (accumulative) by end June 2024</p>

										year adjustment period and achieved in quarter 3.					
												Community Services			
Basic Service delivery	2	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.2	Removal of Alien Plant	2.47	Alien Plant removal	Number of hec-tors done on removal of Alien Plants in ward 6	175	30 Hectors done on removal of Alien Plants in ward 6 by end June 2024	Operational	Appointment of casual workers	Achieved, Appointment of casual workers and 10 hectares done for the removal of Alien Plants in ward 06	n/a	6	1. Advert 2. Recruitment report 3. Appointment letters /Contracts 4. Progress report
Basic Service delivery	2	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.2	Efficient and effective development and management of public amenities	2.48	Construction of Animal Gates/ Grid at R61	Number of Animal Gates/ Grid Constructed at R61	Nil	1 Animal Gate/ Grid Constructed at R61 by end June 2024	Designs approved	Appointment of the service	Not Achieved	The SCM manager has been appointed to assume from February 2024. The Municipality has taken a decision to appoint two interns to assist at SCM. Close monitoring the siting of bid-committ	6	1. Advert 2. Appointment letter 3. Progress report 4. Close out report

project will be re-advertised in quarter 3.	The target will be considered for adjustment during mid-year adjustment period.	n/a	n/a	6	1 Advert 2. Appointment letters 3. Approved designs 4. Progress report.								
Basic Service delivery	2 Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.2	Efficient and effective development and management of public amenities	2.49	Construction of K53 Testing Centre	% progress of work done on construction of K53 Testing Centre by end June 2024	R1500 000.00	Service provider appointed for rezoning & sub-division (consultant)	Achieved, Service provider appointed for rezoning & sub-division (consultant) designs approved &	n/a	Community Services		
Basic Service delivery	2 Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.2	Efficient and effective development and management of public amenities	2.50	Construction of Ward 06 Sport field	% progress of work done on construction of Ward 06 Sport field (accumulative)	R8 500 000.00	1 Service provider appointed	30% of work done on construction of Ward 06 Sports field	Nil	Engineering services	1. Advert 2. Appointment letter 3. 9 monthly progress reports 4. Site Minutes 5. Close-out report	
Basic Service delivery	2 Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.2	Efficient and effective development and management of public amenities	2.50	Construction of Ward 06 Sport field	% progress of work done on construction of Ward 06 Sport field (accumulative)	R8 500 000.00	1 Service provider appointed	30% of work done on construction of Ward 06 Sports field	Nil	Engineering services	1. Advert 2. Appointment letter 3. 9 monthly progress reports 4. Site Minutes 5. Close-out report	

<b>Basic Service delivery</b>	2	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	B5 D 2.2	Efficient and effective development and management of public amenities	2.51	Construction of Ward 07 Community Hall	% progress of work done on construction of Ward 07 Community Hall (accumulative)	Nil	100% of work done on construction of Ward 07 Community Hall	R450 000.00	1 Service provider appointed	30% of work done on construction of Ward 07 Community Hall (accumulative)	Not Published / Delays in delivery of Steel and Roof material by the 2nd week of January 2024.	The contractor will be requested to submit the revised work schedule to obtain	<b>Engineering services</b>
															1. Advertising 2. Appointment letter 3. Monthly progress reports 4. Site Minutes

Basic Service delivery	2	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	B\$ D 2.2	Efficient and effective development and management of public amenities	2.52	Construction of Ward 15 Community Hall	% progress of work done on construction of Ward 15 Community Hall (accumulative)	Nil
						R4 500 000.00	1 Service provider appointed	30% of work done on construction of Ward 15 Community Hall (accumulative)
						R4 500 000.00	The municipality will use funds that were allocated for construction of Mdantsaala Bridge to implement the project. These funds will be redirected during adjustment of budget for the project to commence in 3rd quarter for 2023/24 financial year.	1. Advertising services 2. Appointment letter 3. 9 monthly progress reports 4. Site Minutes

<b>Basic Service delivery</b>	<b>2</b>	<b>Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024</b>	<b>BSD 2.2</b>	<b>Efficient and effective development and management of public amenities</b>	<b>2.53</b>	<b>Maintenance of sport grounds</b>	<b>Number of Sport Grounds maintained</b>	<b>Nil</b>	<b>2 Sport Grounds maintained (Ward 06 &amp; 08) by end June 2024</b>	<b>R1000 000.00</b>	<b>Appointment of service provider</b>
<b>Basic Service delivery</b>	<b>2</b>	<b>Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024</b>	<b>BSD 2.2</b>	<b>Efficient and effective development and management of public amenities</b>	<b>2.54</b>	<b>Maintenance of Community Halls</b>	<b>Number of Community Halls maintained</b>	<b>4</b>	<b>Community Halls maintained (Ward 06 &amp; 08) by end June 2024</b>	<b>R1000 000.00</b>	<b>1 service provider appointed</b>

Basic Service delivery	2	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.2	Provision of Free Basic Services	2.55	Provision of Free basic services electricity	7853	Number of Households benefited from the Free Basic services electricity	4800	Households benefited from Free Basic Services electricity (non-accumulative)	R4 000 000.00	4800 Household s benefited from Free Basic Services electricity (non-accumulative)	All wards	1. approved Indigent register 2. Confirmed list of beneficiaries 3. List of beneficiaries with signature confirming receipt 4. Quarterly report	Budget & Treasury Office
												n/a			
Basic Service delivery	2	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.2	Provision of Free Basic Services	2.56	Provision of Free Basic services alternative energy	1000	Number of Households benefited from the Free Basic services alternative energy	1100	Household s benefited from Free Basic Services alternative energy (non-accumulative) by end June 2024	R3 000 000.00	2 service providers appointed	All wards	1. Indigent register 2. confirmed list of beneficiaries 3. Distribution register 4. Report	Budget & Treasury Office
												Request for procurement was submitted but could not be processed on time due to SCM backlog as a result of limited capacity (shortage of staff)	The SCM manager has been appointed to assume from February 2024. The Municipality has taken a decision to appoint two interns to assist at SCM. SCM to fast track the procurement process for service delivery items from quarter 3		

Basic Service delivery	2	Adequate Provision and Maintenance of basic Infrastructure Services by end June 2024	BS D 2.2	Provision of Free Basic Services	2.57	Indigent register update	Number of Indigent registers updated and submitted to Council for approval	1	1 Indigent register updated and submitted to Council for approval by end June 2024	Operatio nal	Data collected & verified	Achieved: Indigent data collected & verified	n/a	PSJLM	1. Verified data collection forms 2. draft indigent register 3. Final indigents register 4. Extract of Council resolution	Budget & Treasury Office	onward s.
PERIODIC REVIEW INQUIRIES (K)	PERIODIC REVIEW INQUIRIES (K)	PERIODIC REVIEW INQUIRIES (K)	PERIODIC REVIEW INQUIRIES (K)	PERIODIC REVIEW INQUIRIES (K)	PERIODIC REVIEW INQUIRIES (K)	PERIODIC REVIEW INQUIRIES (K)	PERIODIC REVIEW INQUIRIES (K)	PERIODIC REVIEW INQUIRIES (K)	PERIODIC REVIEW INQUIRIES (K)	PERIODIC REVIEW INQUIRIES (K)	PERIODIC REVIEW INQUIRIES (K)	PERIODIC REVIEW INQUIRIES (K)	PERIODIC REVIEW INQUIRIES (K)	PERIODIC REVIEW INQUIRIES (K)	PERIODIC REVIEW INQUIRIES (K)	PERIODIC REVIEW INQUIRIES (K)	PERIODIC REVIEW INQUIRIES (K)
Basic Service delivery	2	Coordinate and Facilitate Economic Infrastructure Development through Public-Private Partnerships (PPP) by end June 2024	BS D 2.4	Facilitate the provision of economic infrastructure for shared growth	2.58	Refurbishment of Adventure tourism Centre (6-day hiking trails information Centre) refurbished	Number of Adventure tourism Centre (6-day hiking trails information Centre) refurbished	N/A	1 Adventure tourism Centre (6-day hiking trails information Centre) refurbished by end June 2024	R300 000.00	Service provider appointed &	designs approved	Not applicable	Delays encountered.	1. Specification 2. Advert 3. Appointment letter 4. Progress report 5. Completion certificate 6. Occupancy certificate	LED & Planning	onward s.
Basic Service delivery	2	Coordinate and Facilitate Economic Infrastructure Development through Public-Private Partnerships (PPP) by end June 2024	BS D 2.4	Facilitate the provision of economic infrastructure for shared growth	2.58	Refurbishment of Adventure tourism Centre (6-day hiking trails information Centre) refurbished	Number of Adventure tourism Centre (6-day hiking trails information Centre) refurbished	N/A	1 Adventure tourism Centre (6-day hiking trails information Centre) refurbished by end June 2024	R300 000.00	Service provider appointed &	designs approved	Not applicable	The advert was closed on the 14th of November 2023. The bid committee will be convened during quarter 3 to consider the appointment of the service provider. The target will be considered.	LED & Planning	onward s.	

<b>Basic Service delivery</b>	<b>2</b>	<b>Coordinate and Facilitate Economic Infrastructure Development through Public-Private Partnerships (PPP) by end June 2024</b>	<b>BS D 2.4</b>	<b>Facilitate the provision of economic infrastructure for shared growth</b>	<b>2 59</b>	<b>Provision of support to SMMEs co-operatives</b>	<b>Number of SMMEs co-operatives supported with equipment</b>	<b>10</b>	<b>R1 3 00 000.00</b>

**LED & Planning**

The advert was closed on the 14th of November 2023. The backlog at SCM as a result of limited capacity (shortage of staff) during quarter 3 to consider the appointment of the service provider. The target will be considered for adjustment during the mid-year adjustment.

1. Approved specification  
2. Advertisement  
3. Appointment letters  
4. Delivery notes  
5. Distribution register

No target

Specification on approved & 5 service providers appointed

9 SMMEs co-operatives supported with equipment by end June 2024

Basic Service delivery	2	Coordinate and Facilitate Economic Infrastructure Development through Public-Private Partnerships (PPP) by end June 2024	BS 2.4 Facilitate the provision of economic infrastructure for shared growth	Provision of support to SMMEs co-operatives with Jam mini-Factory	% progress on construction of Jam mini factory	10	100% progress on construction of Jam mini factory by end June 2024	R700 000.00	Service provider appointed	30% progress on construction of Jam mini factory	Not delivered	10	1. Advert 2. Appointment 3. Progress report 4. Close-out report	LED & Planning
												Delays encountered to appoint service provider due to limited capacity at Engineering department to assist in development of designs, as this is the technical project, resulting to late submission of specification to SCM.	The specific action was developed submitted to SCM on the 30th of November 2023. Bid specific action commitment will consider the specific action in the 3rd quarter. The target will be considered for adjustment during the mid-year adjustment in quarter 3.	

Strategic Objective	Key Performance Indicator	Business Targets	Annual Targets	Mid-Year Actual Performance	Reason for Variation	Revenue	Revenue Enhancement Measure	PSJLM	Budget & Treasury Office						
									Business Targets	Annual Targets	Mid-Year Actual Performance	Reason for Variation	Revenue Enhancement Measure	PSJLM	Budget & Treasury Office
Financial Viability & Management	3.1	Improvement of revenue generation	3.1	Implementation of revenue enhancement strategy	Nil	Number of Revenue enhancement strategy implementation report produced	Operational	Revenue enhancement committee established	Not Achieved	Revenue enhancement strategy will be implemented	1. Revenue enhancement strategy implemented report produced	Committee was not established due to unclear deliverables of the quarter	Revenue enhancement strategy will be implemented	PSJLM	1. Attendance register for committee establishment 2. Terms of reference for the committee 3. Appointment letters for committee members 4. Data cleansing report 6. Accurate billing report 7. Monthly collection report
Financial Viability & Management	3.1	Create sound Financial Management , Supply Chain and Asset Management Environment by end June 2024	FVM 3.1	Implementation of revenue enhancement strategy	3	Revenue enhancement strategy implemented reports produced by end June 2024	Operational	Revenue enhancement committee established	Achieved	Revenue enhancement strategy will be implemented	1. Revenue enhancement strategy implemented report produced	Revenue enhancement strategy will be implemented	n/a	1. Terms of reference 2. Advert 3. Appointment letter 4. Draft validation roll 5. Public notice for consultations 6. Supplementary validation roll	
Financial Viability & Management	3	Create sound Financial Management , Supply Chain and Asset Management Environment by end June 2024	FVM 3.1	Improvement of revenue generation	3.2	Comprehensive supplementary Valuation Roll	Nil	1 comprehensive Supplementary Valuation Roll produced	No target	R122 174.00	1 Service provider appointment	Service provider appointment and 1 Draft supplementary valuation roll produced	n/a	1. Service provider appointment 2. Draft validation roll 3. Draft supplementary valuation roll produced	
Financial Viability & Management	3	Create sound Financial Management , Supply Chain and Asset Management Environment by end June 2024	FVM 3.1	Strengthen financial management internal controls	3.3	Implementation of UIFW reduction strategy	Nil	Number of UIFW expenditure report produced & submitted to Council	4 UIFW expenditure report produced & submitted to Council	1 UIFW expenditure report produced & submitted to Council by end June 2024	Achieved	1 UIFW expenditure report produced & submitted to Council	n/a	1. UIFW Expenditures report 2. UIFW registers	

Financial Viability & Management	3	Create sound Financial Management , Supply Chain and Asset Management Environment by end June 2024	FV M 3.1	Compliance to MFMA provisions and prescripts with specific reference to budget and expenditure (including payroll)	3.4 Preparation of Consolidated Annual financial statements with specific reference to budget and expenditure (including payroll)	Number of Consolidated annual financial statements produced & submitted to AG & Treasury	Achieved, 1 Annual Financial Statements produced & submitted to AG & Treasury by end June 2024	n/a
Financial Viability & Management	3	Create sound Financial Management , Supply Chain and Asset Management Environment by end June 2024	FV M 3.1	Compliance to MFMA provisions and prescripts with specific reference to budget and expenditure (including payroll)	3.5 Compliance to MFMA provisions and prescripts with specific reference to budget and expenditure (including payroll)	Number of Monthly Budget Statements of monthly budget statements	Achieved, 6 Monthly Budget Statements MFMA s71 Report compiled & submitted to the mayor	n/a
Financial Viability & Management	3	Create sound Financial Management , Supply Chain and Asset Management Environment by end June 2024	FV M 3.1	Effective and efficient implementation of Asset Management Policy	3.6 Maintenance of GRAP fixed asset registers maintained	1 GRAP fixed asset register maintained	No target	Asset verification conducted
Financial Viability & Management	3	Create sound Financial Management , Supply Chain and Asset Management Environment by end June 2024	FV M 3.1					Corporate Services

Financial Viability & Management	3	Create sound Financial Management , Supply Chain and Asset Management Environment by end June 2024	FV M 3.1	Compliance to MFMA provisions and prescripts with specific reference to budget and expenditure (including payroll)	3.8	Review of Budget related policies	Number of budget related policies reviewed & submitted to council for approval	16	16 budget related policies reviewed & submitted to council for approval by end June 2024	Operatio nal	No target	n/a, no target	n/a	n/a	PSJLM	1. 16 budget related policies	Corporate e Services
	3	Create sound Financial Management , Supply Chain and Asset Management Environment by end June 2024	FV M 3.1	Compliance to MFMA provisions and prescripts with specific reference to budget and expenditure (including payroll)	3.9	Review of 3 Finance by-laws	Number of Finance by-laws reviewed & submitted for approval to Council	N/A	3 Finance by-laws (Tariffs, credit control & property rates) reviewed & submitted for approval to Council to Council by end June 2024	Operatio nal	No target	n/a, no target	n/a	n/a	PSJLM	1. Draft finance by-laws	Budget & Treasury Office
	3	Create sound Financial Management , Supply Chain and Asset Management Environment by end June 2024	FV M 3.1	Compliance to MFMA provisions and prescripts with specific reference to budget and expenditure (including payroll)	3.10	Management of grants funds	% of funds Spent on FMG conditional grant allocation	FMG= 47.341%	100% of funds spent on FMG conditional grant allocation by end June 2024	Operatio nal	25% of funds spent on FMG conditional grant allocation	50% of funds spent on FMG conditional grant allocation	n/a	n/a	PSJLM	1. Quarterly Expenditure report	Budget & Treasury Office
Financial Viability & Management	3	Create sound Financial Management , Supply Chain and Asset Management Environment by end June 2024	FV M 3.1	Compliance to MFMA provisions and prescripts with specific reference to budget and expenditure (including payroll)												Achieved- 67% of funds spent on FMG conditional grant allocation	
	3	Create sound Financial Management , Supply Chain and Asset Management Environment by end June 2024	FV M 3.1	Compliance to MFMA provisions and prescripts with specific reference to budget and expenditure (including payroll)													
	3	Create sound Financial Management , Supply Chain and Asset Management Environment by end June 2024	FV M 3.1	Compliance to MFMA provisions and prescripts with specific reference to budget and expenditure (including payroll)													

Financial Viability & Management	3 Create sound Financial Management , Supply Chain and Asset Management Environment by end June 2024	FV M 3.1	Compliance to MFMA provisions and prescripts with specific reference to budget and expenditure (including payroll)	3.11 Management of grants funds	% of funds Spent on each conditional grant allocation	EPWP= 112.30% MIG=96. INEP=1 33% STR= 01.93% DSRAAC =45.98% =100%	100% of funds spent on each conditional grant allocation (accumulative) (EPWP, MIG, INEP, STR, DSRAAC) by end June 2024	Operational	25% of funds spent on each conditional grant (accumulative) (EPWP, MIG, INEP, STR, DSRAAC)	50% of funds spent on each conditional grant	PSJLM	The council has approved the movement of funds for Mdankala Bridge which was initially planned under MIG resulted in the delays in MIG expenditure. The municipality and became aware during the process of appointment of the contractor or, that the department of Transport and SANDF has already appointed the contract to COGTA (MIG). The implementation of the project has been delayed due to various reasons such as political instability, corruption, and lack of resources. The project has been delayed for several years, and the government has not provided the required funding. The revised Project Implementation Plan (PIP) will be submitted to COGTA (MIG) for implementation.	Engineering services, BTO, Community Services
			1. Quarterly Expenditure reports for each grant										

Financial Viability & Management	3	Create sound Financial Management , Supply Chain and Asset Management Environment by end June 2024	FV M 3.1	Regular, implementation, monitoring and reporting on Supply Chain management prescripts	3.12	Implementation of Supply Chain Management Policy	4	Number of Supply Chain Management policy implementation reports produced in terms of MFMA requirements & submitted to the mayor	4	Supply Chain Management implementation reports produced in terms of MFMA requirements & submitted to the mayor	Operational	1 Supply Chain Management policy implementation report produced in terms of MFMA requirements & submitted to the mayor	n/a	PSJLM	1.4 Quarterly Supply Chain Management report 2. Proof of submission to the mayor	Budget & Treasury Office
Financial Viability & Management	3	Create sound Financial Management , Supply Chain and Asset Management Environment by end June 2024	FV M 3.1	Regular, implementation, monitoring and reporting on Supply Chain management prescripts	3.13	Establishment of MFMA Bid committees	3	Number of Bid committees established in line with MFMA requirements	3	Bid committees established in line with MFMA requirements by 30 June 2024	Operational	3 Bid committees established in line with MFMA requirements by 30 June 2024	n/a	PSJLM	1 Appointment letters	Municipal Manager
Financial Viability & Management	3	Create sound Financial Management , Supply Chain and Asset Management Environment by end June 2024	FV M 3.1	Regular, implementation, monitoring and reporting on Supply Chain management prescripts	3.14	Compliance to MFMA provisions and prescripts with specific	12	Number of monthly payroll salary schedules reconciled in accordance	12	12 monthly payroll salary schedules reconciled in accordance	Operational	3 monthly payroll schedules reconciled in accordance	n/a	PSJLM	1.12 monthly payroll schedules reconciled in accordance	Corporate Services
Financial Viability & Management																

Asset Management Environment by end June 2024	Reference to budget and expenditure (including payroll)	Reconciliations		with budget allocations		with budget allocations		with budget allocations		with budget allocations		with budget allocations	
		Number of monthly overtime schedules reconciled in accordance with budget allocations	Monthly overtime reconciliations	12	12 monthly overtime schedules reconciled in accordance with budget allocations	Operational	3 monthly overtime schedules reconciled in accordance with budget allocations	n/a	PSJLM	1 Approvals for Overtime	2 Quarterly overtime reconciliations	Corporate Services	
Financial Viability & Management	Create sound Financial Management , Supply Chain and Asset Management Environment by end June 2024	FVM 3.1	Compliance to MfMA provisions and prescribes with specific reference to budget and expenditure (including payroll)	3.15	Number of monthly overtime schedules reconciled in accordance with budget allocations	12	12 monthly overtime schedules reconciled in accordance with budget allocations	Operational	3 monthly overtime schedules reconciled in accordance with budget allocations	n/a	PSJLM	1 Approvals for Overtime	2 Quarterly overtime reconciliations
Local Economic Development	Promote Local Economic Development through Agriculture, Tourism and Oceans Economy by end June 2024	LED 4	Enhance eco-tourism, oceans economy, heritage and sports tourism participation	4.1	Cultural heritage celebrations	4.1	1 Cultural heritage celebrations	Mid-Year Performance Targets	Reason for Variation	Mid-Year Actual Performance	Corrective Measure	Reason for Variation	Mid-Year Actual Performance
Local Economic Development	Promote Local Economic Development through Agriculture, Tourism and Oceans Economy by end June 2024	LED 4	Enhance eco-tourism, oceans economy, heritage and sports tourism participation	4.1	Cultural heritage celebrations	4.2	1 Cultural Inisizwa event	Actual Targets	Actual Targets	Actual Targets	Actual Targets	Actual Targets	Actual Targets
Local Economic Development	Promote Local Economic Development through Agriculture, Tourism and Oceans Economy by end June 2024	LED 4	Enhance eco-tourism, oceans economy, heritage and sports tourism participation	4.1	Cultural heritage celebrations	4.2	1 Cultural Inisizwa event	Actual Targets	Actual Targets	Actual Targets	Actual Targets	Actual Targets	Actual Targets

Local Economic Development	4	Promote Local Economic Development through Agriculture, Tourism and Oceans Economy by end June 2024	4.1	Enhance eco-tourism, oceans economy, heritage and sports tourism participation	4.3	Isingqis ethu cultural festival event hosted	1	Number of Isingqis ethu cultural festival event hosted in Port St Johns	1	Isingqis ethu cultural festival event hosted in Port St Johns by end June 2024	R536 925.00	Appointment of service provider	1	Isingqis ethu cultural festival event hosted in Port St Johns	n/a	All wards	1. Specifications 2. Advent 3. Appointment 4. Event report	LED & Planning
			4.1	Promote Local Economic Development through Agriculture, Tourism and Oceans Economy by end June 2024	4.4	Promote rural economic development through formalised agricultural production	4	Provision of support to Macadamia nuts Farmers	Nii	Macadamia nuts farmers supported	R100 000.00	1 Services provider appointed	10	Macadamia nuts Farmers supported	The advert has been issued on the 8th of January 2024. The closing date is on the 16th of January 2024. It is anticipated that the nuts will be delivered before the end of February 2024. Target will be considered for adjustment during the mid-year adjustm	05, 06 & 19.	1. Specification 2. Advent 3. Appointment letter 4. Progress report 5. Register for distribution	LED & Planning
Local Economic Development	4	Promote Local Economic Development through Agriculture, Tourism and Oceans Economy by end June 2024	4.1	Promote Local Economic Development through Agriculture, Tourism and Oceans Economy by end June 2024	4.4	Promote rural economic development through formalised agricultural production	4	Provision of support to Macadamia nuts Farmers	Nii	Macadamia nuts farmers supported	R100 000.00	1 Services provider appointed	10	Macadamia nuts Farmers supported	The advert has been issued on the 8th of January 2024. The closing date is on the 16th of January 2024. It is anticipated that the nuts will be delivered before the end of February 2024. Target will be considered for adjustment during the mid-year adjustm	05, 06 & 19.	1. Specification 2. Advent 3. Appointment letter 4. Progress report 5. Register for distribution	LED & Planning
			4.1	Promote Local Economic Development through Agriculture, Tourism and Oceans Economy by end June 2024	4.4	Promote rural economic development through formalised agricultural production	4	Provision of support to Macadamia nuts Farmers	Nii	Macadamia nuts farmers supported	R100 000.00	1 Services provider appointed	10	Macadamia nuts Farmers supported	The advert has been issued on the 8th of January 2024. The closing date is on the 16th of January 2024. It is anticipated that the nuts will be delivered before the end of February 2024. Target will be considered for adjustment during the mid-year adjustm	05, 06 & 19.	1. Specification 2. Advent 3. Appointment letter 4. Progress report 5. Register for distribution	LED & Planning

Local Economic Development		4.1 Promote Local Economic Development through Agriculture, Tourism and Oceans Economy by end June 2024		4.5 Provision of support to Tourism Businesses		Number of tourism businesses supported		4 Tourism businesses supported by end June 2024		R430 000.00		1 Services provider appointed		2 Tourism businesses supported		Not achieved		The SCM manager has been appointed to assume duties from February 2024. The Municipality has taken a decision to appoint two interns to assist at SCM Bid specific action committee will sit in quarter 3.		1. Specification 2. Advert 3. Appointment letter 4. Progress report 5. Register for distribution		LED & Planning	
Local Economic Development	4	Promote Local Economic Development through Agriculture, Tourism and Oceans Economy by end June 2024	4.1	Improve Service in Tourism Industry	4.5	Provision of support to Tourism Businesses	4	Number of tourism businesses supported	4	4 Tourism businesses supported by end June 2024	1	Services provider appointed	1	Services provider appointed	2	Tourism businesses supported	Not achieved	The SCM manager has been appointed to assume duties from February 2024. The Municipality has taken a decision to appoint two interns to assist at SCM Bid specific action committee will sit in quarter 3.	n/a	All wards	1. Specification 2. Advert 3. Delivery note 4. Distribution register 5. Close-out report	1. Specification 2. Advert 3. Delivery note 4. Distribution register 5. Close-out report	LED & Planning
Local Economic Development	4	Promote Local Economic Development through Agriculture, Tourism and Oceans Economy by end June 2024	4.1	Promote rural economic development through formalised agricultural production	4.6	Provision of support to small scale Farmers	Nil	Number of small-scale farmers supported with agricultural inputs	Nil	20 small scale farmers supported with Agricultural Inputs by end June 2024	R5781 500.00	Service provider appointed	05 small scale farmers supported with Agricultural Inputs	Service provider appointed, Service provider appointed, and 05 small scale farmers supported with Agricultural Inputs	n/a	n/a	n/a	Achieved, Service provider appointed, and 05 small scale farmers supported with Agricultural Inputs	n/a	All wards	1. Specification 2. Advert 3. Delivery note 4. Distribution register 5. Close-out report	1. Specification 2. Advert 3. Delivery note 4. Distribution register 5. Close-out report	LED & Planning

Local Economic Development	4	Promote Local Economic Development through Agriculture, Tourism and Oceans Economy by end June 2024	4.1 Promote rural economic development through formalised agricultural production	4. 7 Provision of support to Fisheries cooperatives	Number of Fisheries cooperatives supported with fishing equipment	2	5 Fisheries cooperatives supported with fishing equipment by end June 2024	R665 900.00	Service provider appointed	No target	There were delays at SCM due to limited capacity (shortage of staff)	6	1. Specification
													2. Advert
Local Economic Development	4	Promote Local Economic Development through Agriculture, Tourism and Oceans Economy by end June 2024	4.1 Improve Service in Tourism Industry	4. 8 Hosting of Mountain run Marathon	Number of Mountain run marathon hosted	Nil	1 Mountain run marathon hosted by end June 2024	R400 000.00	1 Mountain run marathon hosted	No target	Achieved, 1 Mountain run marathon hosted	6	1. Specification
													2. Advert
Local Economic Development	4	Promote Local Economic Development through Agriculture, Tourism and Oceans Economy by end June 2024	4.1 Improve Service in Tourism Industry	4. 8 Hosting of Mountain run Marathon	Number of Mountain run marathon hosted	Nil	1 Mountain run marathon hosted by end June 2024	R400 000.00	1 Mountain run marathon hosted	No target	Achieved, 1 Mountain run marathon hosted	6	1. Specification
													2. Advert

Local Economic Development	4	Promote Local Economic Development through Agriculture, Tourism and Oceans Economy by end June 2024	4.1 Improve Services in Tourism Industry	4.9 Provision of support to informal traders	Number of informal traders supported with start-up	20	10 Informal traders supported by end June 2024	R195 000.00	No target	1 service provider appointed	Not achieved	LED & Planning
												1. Specification 2. Advert 3. Delivery note 4. Distribution register 5. Close-out report
												Request was effectively done on the 30/11/2023 based on the available budget for the current financial year and the target will be considered for adjustment during the mid-year adjustment for implementation.
												PSJLM
												1. Attendance register for consultations 2. Minutes for consultations 3. draft film by-law 4. Approved film by-law 5. Extract of council resolution for approval

Local Economic Development	4	Promote Local Economic Development through Agriculture, Tourism and Oceans Economy by end June 2024	4.1 Coordinate partnerships for job creation (CDW, CWP, EPWP, etc.)	4.11 Creation of jobs through EPWP	Number of EPWP Jobs created through partnerships	80	60 EPWP Jobs created through partnerships by end June 2024	R2 581 000.00	60 EPWP Jobs created	No target	Achieved 60 EPWP Jobs created	n/a	n/a	All wards	1. Recruitment Memo 2. Recruitment report 3. Appointment Letter/Employment Contract	Engineering services, Community services, Municipal Manager's office
				4.12	Temporary Lifeguards recruitment	40	40 temporary lifeguards recruited for Festive & Easter holidays by end June 2024	R750 000.00	No target set	20 of temporal employees recruited for festive season	Achieved 20 temporal lifeguards recruited for festive season	n/a	n/a	All wards	1. Advert 2. Recruitment letters /Contracts	Community Services
Local Economic Development	4	Promote Local Economic Development through Agriculture, Tourism and Oceans Economy by end June 2024	4.13 To Promote Good Governance & Public participation	4.13.1	2024-2025 Strategic Plan	100%	2024-2025 Strategic Plan	100%	Business Targets	Business Targets	Mid-Year Actual Performance	Reason for Variation	Correlative Measure	Business	Strategic Targets Evidence	Community Services
				5.1	Promote accountability and transparency	GG PP 5.1	Mayoral Outreach program	2	4 Mayoral Outreach Programs conducted by end June 2024	4 Mayoral Outreach Programs conducted by end June 2024	1 Mayoral Outreach Program conducted	Achieved 2 Mayoral Outreach Program conducted	n/a	n/a	All wards	1. Public notice 2. Attendance registers 3. Mayoral Outreach Report,

Good governance & Public participation	5 To Promote Sound Leadership, Good Governance, Public Participation and enabling Environment by end June 2024	GG PP 5.1	Promote accountability and transparency	5.2 Preparation of the IDP 2024/2025	Number of compliant 2024/2025 IDP documents prepared and submitted to Council for approval in terms of MSA requirements	1 compliant 2024/2025 IDP document prepared and submitted to Council for approval in terms of MSA requirements by end June 2024	Operational	IDP/Budget & PMS Process plan prepared & submitted to Council for approval	Situational analysis conducted	Achieved, IDP/Budget & PMS Process plan prepared & submitted to Council for approval and Situational analysis conducted	n/a	PSJLM	1. IDP/Budget & PMS process plan 2. Extract of Council resolution for process plan 3. Situational analysis report 4. Draft IDP document 5. Extract of Council resolution for tabling of draft IDP 6. Final draft IDP 2024/25 7. Extract of Council resolution for final draft IDP adoption	Municipal Manager's office
Good governance & Public participation	5 To Promote Sound Leadership, Good Governance, Public Participation and enabling Environment by end June 2024	GG PP 5.1	Promote accountability and transparency	5.3 Preparation of Annual Budget 2024/2025 (MTRE F)	Number of compliant 2024/2025 Annual budget documents prepared and submitted to Council for approval in terms of MFMA requirements	1 compliant 2024/2025 Annual budget documents prepared and submitted to Council for approval in terms of MFMA requirements by end June 2024	Operational	No target	No target	n/a, no target	n/a	PSJLM	Budget & Treasury Office	1. Draft budget for 2024/2025 2. Proof of submission to Council 3. Approved budget 2024/2025 4. Proof of submission of Council
Good governance & Public participation	5 To Promote Sound Leadership, Good Governance, Public Participation and enabling Environment by end June 2024	GG PP 5.1	Promote accountability and transparency	5.4 Preparation of adjustment budget	Number of compliant 2023/24 adjustment budget documents prepared and submitted to Council for approval	1 compliant 2023/24 adjustment budget documents prepared and submitted to Council for approval	Operational	No target	No target	n/a, no target	n/a	PSJLM	Budget & Treasury Office	1. Approved adjustment budget 2023/2024 2. Proof of submission of Council

Good governance & Public participation	5	To Promote Sound Leadership, Good Governance, Public Participation and enabling Environment by end June 2024	: GG PP 5.1	Promote accountability and transparency	5.5	Compilation of SDBIP 2024/2025 documents compiled in terms of MSA requirement s	1	Number of compliant 2024/25 SDBIP documents compiled in terms of MSA requirement s by end June 2024	Operatio nal	No target	n/a, no target
Good governance & Public participation	5	To Promote Sound Leadership, Good Governance, Public Participation and enabling Environment by end June 2024	: GG PP 5.1	Promote accountability and transparency	5.6	Preparation of SDBIP 2023/24 documents produced in terms of MSA requirement s	1	Number of revised 2023/24 SDBIP documents produced in terms of MSA requirement s by end June 2024	Operatio nal	No target	n/a, no target
Good governance & Public participation	5	To Promote Sound Leadership, Good Governance, Public Participation and enabling Environment by end June 2024	: GG PP 5.1	Promote accountability and transparency	5.7	Compilation of Annual report 2022/23 documents compiled in terms of MSA requirement s	1	Number of 2022/2023 annual report documents compiled in terms of MSA requirement s by end June 2024	Operatio nal	No target	Achieved, <sup>1</sup> draft Annual report document compiled in terms of MSA requirement s (1st draft)
Good governance & Public participation	5	To Promote Sound Leadership, Good Governance, Public Participation and enabling Environment by end June 2024	: GG PP 5.1	Promote accountability and transparency	5.8	IGR Forums	1	4 IGR Forums conducted	1 IGR forum conducted	Achieved 2 IGR forum conducted	n/a
Good governance & Public participation	5	To Promote Sound Leadership, Good Governance, Public						R52 650.00			PSJLM 1. Public notice registers 2. Attendance registers 3. Minutes
											Municipal Manager' s office
											Municipal Manager' s office
											Municipal Manager' s office

Good governance & Public participation	5	To Promote Sound Leadership, Good Governance, Public Participation and enabling Environment by end June 2024	Promote accountability and transparency	5.9	IDP/Budget & PMS representative forum	Number of IDP/Budget & PMS Representative forums convened	3	R100 000 00	Achieved, 2 IDP/Budget & PMS Representative Forum convened	n/a	PSJLM 1. Public notice registers 2. Attendance registers 3. Minutes
Good governance & Public participation	5	To Promote Sound Leadership, Good Governance, Public Participation and enabling Environment by end June 2024	Promote accountability and transparency	5.10	IDP/BUDGET & PMS roadshows	Number of IDP/Budget & PMS Roadshows conducted	4	R822 220 00	No target	n/a	PSJLM 1. Public notice registers 2. Attendance registers 3. Roadshows report
Good governance & Public participation	5	To Promote Sound Leadership, Good Governance, Public Participation and enabling Environment by end June 2024	Promote accountability and transparency	5.11	Strategic Planning	Number of Strategic Planning Sessions convened	1	R1, 562, 802 00	No target	n/a	PSJLM 1. Concept document 2. Program 3. Attendance registers 4. Strategic planning report

Good governance & Public participation	5 To Promote Sound Leadership, Good Governance, Public Participation and enabling Environment by end June 2024	GG PP 5.1	Promote accountability and transparency	5.12 Quarterly reviews conducted by Audit & Risk Committee	Number of Quarterly reviews conducted by Audit & Risk Committee	R668 252 00	1 Quarterly review conducted by Audit, Risk & Performance Committee	The target was achieved; however the POE is not completed. The Audit Committee conducted its Q1 review on 24 October 2023, however there was no report of the committee tabled in Council. This was due to a communication breakdown between the IA office, the Charperson and Committee	1. Notice registers	2. Attendance Minutes	3. 4. Quarterly report to Council

Good governance & Public participation		5 To Promote Sound Leadership, Good Governance, Public Participation and enabling Environment by end June 2024		5.1 GG PP		Promote accountability and transparency		5.13 Regular Website updates		Number of compliance documents uploaded into the municipal website (s21 A & s75 requirement s).		Operatio nal		3 Compliance documents uploaded into the municipal website (MSA s21 A & MFMA s75)requirement(s) by end June 2024		Achieved, 6 Compliance documents uploaded into the municipal website (MSA s21 A & MFMA s75)requirement(s) by 30 June 2024		The compliance documents uploaded into the municipal website (MSA s21 A & MFMA s75)requirement(s) by 30 June 2024		n/a		PSJLM		1. Screenshots		Municipal Manager's office	
Good governance & Public participation	5 To Promote Sound Leadership, Good Governance, Public Participation and enabling Environment by end June 2024	5.1 GG PP	5.13 Regular Website updates	Number of compliance documents uploaded into the municipal website (s21 A & s75 requirement s).	Operatio nal	3 Compliance documents uploaded into the municipal website (MSA s21 A & MFMA s75)requirement(s) by end June 2024	Achieved, 6 Compliance documents uploaded into the municipal website (MSA s21 A & MFMA s75)requirement(s) by 30 June 2024	n/a	PSJLM	1. Screenshots	Municipal Manager's office																
Good governance & Public participation	5 To Promote Sound Leadership, Good Governance, Public Participation and enabling Environment by end June 2024	5.1 GG PP	5.13 Regular Website updates	Number of compliance documents uploaded into the municipal website (s21 A & s75 requirement s).	Operatio nal	3 Compliance documents uploaded into the municipal website (MSA s21 A & MFMA s75)requirement(s) by end June 2024	Achieved, 4 Public Participation engagement convened	n/a	PSJLM	1. Notice registers	Municipal Manager's office																
Good governance & Public participation	5 To Promote Sound Leadership, Good Governance, Public Participation and enabling Environment by end June 2024	5.1 GG PP	5.13 Regular Website updates	Number of compliance documents uploaded into the municipal website (s21 A & s75 requirement s).	Operatio nal	3 Compliance documents uploaded into the municipal website (MSA s21 A & MFMA s75)requirement(s) by end June 2024	Achieved, 6 SPU Programs implemented	n/a	PSJLM	1. Notice registers	Municipal Manager's office																

Good governance & Public participation	5 To Promote Sound Leadership, Good Governance, Public Participation and enabling Environment by end June 2024	GG PP 5.1	Promote accountability and transparency	5.16	Convening of Council	Number of Ordinary Council Meetings convened	4	4 Ordinary Council Meetings convened by end June 2024	Operational	1 Ordinary Council Meeting convened	1 Ordinary Council Meeting convened	2 Achieved	n/a	PSJLM	1. Notice registers 2. Attendance Minutes 3. Minutes	Municipal Manager's office
			Strengthening the functioning of SPU	5.17	Development of HIV/AIDS Strategy	Number of HIV/AIDS Strategy developed	Nil	1 HIV/AIDS Strategy developed by end June 2024	Operational	Stakeholder consultations conducted	1 Draft HIV/AIDS Strategy document	Non-Achieved	There were delays in consultation of stakeholders.	PSJLM	1. registers for consultations 2. Notice for consolations 3. HIV/AIDS Strategy document extract 4. Council resolution	Municipal Manager's office
Good governance & Public participation	5 To Promote Sound Leadership, Good Governance, Public Participation and enabling Environment by end June 2024	GG PP 5.1	Strengthening the functioning of SPU	5.17	Development of HIV/AIDS Strategy	Number of HIV/AIDS Strategy developed	Nil	1 HIV/AIDS Strategy developed by end June 2024	Operational	Stakeholder consultations conducted	1 Draft HIV/AIDS Strategy document	Non-Achieved	The consultation has been done in quarter 2. The draft HIV/AIDS strategy will be done in quarter 1 but overlap ped to quarter 2.	PSJLM	1. registers for consultations 2. Notice for consolations 3. HIV/AIDS Strategy document extract 4. Council resolution	Municipal Manager's office
			Participation and enabling Environment	5.18	Promote accountability and transparency	Revival of Ward rooms	Nil	05 ward rooms revived by end June 2024	No target	No target	No target	Not achieved	The ward rooms will be revived in quarter 4. The target will be consider ed from	All ward rooms	1. Public Notice 2. Attendance registers 3. Minutes	Municipal Manager's office
Good governance & Public participation	5 To Promote Sound Leadership, Good Governance, Public Participation and enabling Environment by end June 2024	GG PP 5.1	Promote accountability and transparency	5.18	Revival of Ward rooms	Number of ward rooms revived	Nil	05 ward rooms revived by end June 2024	R50 000.00	05 ward rooms revived	No target	Not achieved	The ward rooms will be revived in quarter 4. The target will be consider ed from	All ward rooms	1. Public Notice 2. Attendance registers 3. Minutes	Municipal Manager's office

Good governance & Public participation	5	To Promote Sound Leadership, Good Governance, Public Participation and enabling Environment by end June 2024	: GG PP 5.1	Promote accountability and transparency	5.19	Convening of Open Council	Number of Open Councils convened	1	1 Open Council convened by end June 2024	R667 596.00
Good governance & Public participation	5	To Promote Sound Leadership, Good Governance, Public Participation and enabling Environment by end June 2024	: GG PP 5.1	Implementation of the Batho Pele principles and public participation policy	5.20	Development of ward-based Plans	Number of ward-based plans developed	Nil	20 ward-based plans developed by end June 2024	Operatio nal
Good governance & Public participation	5	To Promote Sound Leadership, Good Governance, Public Participation and enabling Environment by end June 2024	: GG PP 5.1							5 Ward based plans developed

Good governance & Public participation	5 To Promote Sound Leadership, Good Governance, Public Participation and enabling Environment by end June 2024	GG PP 5.1	Implementation of the Batho Pele principles and public participation policy	5.21 Compilation of Ward Profiles	Number of ward profiles compiled	1	19 Ward profiles compiled by end June 2024	Operational	10 Ward profiles compiled	9 Ward profiles compiled	Not achieved, 4 Ward profiles compiled	All ward ward profiles.	1. 20 Ward profiles	Municipal Manager's office
Good governance & Public participation	5 To Promote Sound Leadership, Good Governance, Public Participation and enabling Environment by end June 2024	GG PP 5.1	Conduct awareness campaigns of government programmes	5.22 Crime awareness campaign	Number of Crime awareness campaigns conducted	4	4 Crime awareness campaigns conducted by end June 2024	R65 000.00	1 Crime awareness campaign conducted	Achieved, 2 Crime awareness campaign was conducted.	n/a	All	1. Attendance register 2. Signed report	Community Services
Good governance & Public participation	5 To Promote Sound Leadership, Good Governance, Public Participation and enabling Environment by end June 2024	GG PP 5.1	Conduct awareness campaigns of government programmes	5.23 Environmental awareness campaign	Number of Environmental awareness campaigns conducted	4	4 Environmental awareness campaigns conducted by end June 2024	R65 000.00	1 Environmental awareness campaign conducted	Achieved, Environmental awareness campaign was conducted.	n/a	All	1. Attendance register Signed report	Community Services

Good governance & Public participation	5	To Promote Sound Leadership, Good Governance, Public Participation and enabling Environment by end June 2024	: GG PP 5.1	Implementation of the Batho Pele principles and public participation policy	5.24	Establishment of IGR Clusters	Number of IGR clusters established	Nil	3 IGR clusters established (social, economic & infrastructure) by end June 2024	Operational	3 IGR clusters established (social, economic & infrastructure)
Good governance & Public participation	5	To Promote Sound Leadership, Good Governance, Public Participation and enabling Environment by end June 2024	: GG PP 5.1	Implementation of the Batho Pele principles and public participation policy	5.25	Development review of policies	Number of traditional leadership support policies developed	Nil	1 Traditional leadership support policies developed by end June 2024	Operational	2 Consultations conducted
Good governance & Public participation	5	To Promote Sound Leadership, Good Governance, Public Participation and enabling Environment by end June 2024	: GG PP 5.1	Implementation of the Batho Pele principles and public participation policy					All policies were deferred to quarter 3 due to pressing commitments of the current SDBIP	PSJLM	1. Register for consultations 2. Draft policy for traditional leadership support 3. Final traditional leadership support policy 4. Extract of Council resolution for approval of the policy

Strategic Objective	Key Result Area	Key Result	Target	Status	Weight	Actual Value	Actual Date	Comments	Mid-Year Actual Performance	Reason for Variation	Corrective Measure	Business Unit		
												Business Unit	Business Unit	
Municipal Transformation & Institutional Development	6	Create a Conducive Administrative Environment and Institutional Development by end June 2024	MT ID 6.1	Implementation of the Workplace Skills Plan	6.1	Compilation of Workplace skills Plan	1	Number of Workplace skills Plan compiled and submitted to LGSETA	Operational	No target	situational analysis conducted	To conduct same process before the end of the 3rd quarter because of stakeholder unavailability	Corporate Services	Corporate Services
Municipal Transformation & Institutional Development	6	Create a Conducive Administrative Environment and Institutional Development by end June 2024	MT ID 6.1	Finalisation of Organisational structure review	6.2	Review of Organisational structure	1	Number of organizational structures reviewed & submitted for approval by Council	Operational	No target	No target in this Quarter	n/a	Attendance registers	Corporate Services
Municipal Transformation & Institutional Development	6	Create a Conducive Administrative Environment and Institutional Development by end June 2024	MT ID 6.1	Implementation of the Workplace Skills Plan	6.3	Training of employees	20	Number of employees Trained	05 Employees trained	Achieved, 10 Employees trained	n/a	n/a	1. Advent 2. Appointment letter 3. Attendance registers 4. Accredited certificate 5. Training report	corporate services

Municipal Transformation & Institutional Development	6	Create a Conducive Administrative Environment and Institutional Development by end June 2024	MT ID 6.1	Implementation of the Workplace Skills Plan	6.4 Training of Councilors	Number of Councilors trained	3	39 Councillors including traditional leaders capacitated by end June 2024	R737 816.00	06 Councillors capacitated	10 Councillors capacitated	Achieved, 10 Councillors capacitated (7 capacitated in Good Governance 1 CPMD 1 in -Cir. Mavimbela 1 -Cir. Scott)	n/a	PSJLM	1. Advert 2. Appointment letter 3. Attendance registers 4. Accredited certificate 5. Training report	corporate services
Municipal Transformation & Institutional Development	6	Create a Conducive Administrative Environment and Institutional Development by end June 2024	MT ID 6.1	Implementation of the Workplace Skills Plan	6.5 Training of ward committees	Number of ward committees trained	Nil	200 ward committees trained by end June 2024	R500 000.00	No target	200 ward committees trained by end June 2024	The available budget was not sufficient to cover the training costs for the initial planned approach. The target will be considered for adjustment and implemented in quarter 3.	COGTA will be requested to assist in facilitation of the training to reduce the costs. The target will be considered for adjustment and implemented in quarter 3.	PSJLM	1. Advert 2. Appointment letter 3. Attendance registers 4. Accredited certificate 5. Training report	corporate services
Municipal Transformation & Institutional Development	6	Create a Conducive Administrative Environment and Institutional Development by end June 2024	MT ID 6.1	Implementation of the PMS Policy	6.6 Risk Management	Number of Monthly Risk reviews conducted by Risk management committee	Nil	12 Monthly Risk register reviews conducted by Risk management committee	Operational	3 Monthly Risk register reviews conducted by Risk management committee	No Advertised 1 Monthly Risk register review 2 Risk management committee	There were delays in conducting risk assessment from quarter 3 which resulted in late	PSJLM	1. Monthly risk review report 2. Attendance registers 3. Notice	Municipal Manager's office	
Municipal Transformation & Institutional Development	6	Create a Conducive Administrative Environment and Institutional Development by end June 2024	MT ID 6.1	Implementation of the PMS Policy	6.6 Risk Management	Number of Monthly Risk reviews conducted by Risk management committee	Nil	12 Monthly Risk register reviews conducted by Risk management committee	Operational	3 Monthly Risk register reviews conducted by Risk management committee	No Advertised 1 Monthly Risk register review 2 Risk management committee	There were delays in conducting risk assessment from quarter 3 which resulted in late	PSJLM	1. Monthly risk review report 2. Attendance registers 3. Notice	Municipal Manager's office	



										commit ments of the institutio n		ent capacity			
Municipal Transformation & Institution al Developm ent	6	Create a Conducive Administrati ve Environment and Institutional Developmen t by end June 2024	MT ID 6.1	Develop, review and Implement HR Policies.	6.9	Review of HR Policies	Number of HR Policies reviewed	36	16 HR Policies reviewed by end June 2024	Operatio nal	16 HR Policies reviewed	No target	n/a	1.Reviewed and approved policies by Council 2.Council Resolution	Corporate Services
Municipal Transformation & Institution al Developm ent	6	Create a Conducive Administrati ve Environment and Institutional Developmen t by end June 2024	MT ID 6.1	Develop, review and Implement HR Policies.	6.10	Develo pment /review of policies	Number of ICT policies reviewed	8	12 ICT policies reviewed by end June 2024	Operatio nal	2 Consultatio ns conducted	12 ICT policies reviewed	PSJLM	1. Register for consultations 2. Draft policy for traditional leadership support 3. Final traditional ICT policies 4. Extract of Council resolution for approval of the policy	Municipal Manager' s office & Corporate polices

Municipal Transformation & Institutional Development	6	Create a Conducive Administrative Environment and Institutional Development by end June 2024	MT ID 6.1	Develop, review and Implement HR Policies.	6.11	development of EAP Strategy	Number of EAP strategies developed & submitted to council	N/A	1 EAP strategies developed & submitted to council by end June 2024	R350 000.00	1 EAP strategy developed & submitted to council	No target	No target	PSJLM	1 Consultation registers	Corporate e Services	
Municipal Transformation & Institutional Development	6	Create a Conducive Administrative Environment and Institutional Development by end June 2024	MT ID 6.1	Effective records management system	6.12	Record Management	Number of File Plans developed	Draft HR Plan	1 File Plans developed by end June 2024	Operatio nal	No target	No target	No target	n/a	PSJLM	1 Approved File Plan by Council	Corporate e Services
Municipal Transformation & Institutional Development	6	Create a Conducive Administrative Environment and Institutional Development by end June 2024	MT ID 6.1	Facilitate the Implementation of the HR Plan	6.13	Development of Human Resource strategy & Plan	Number of Human resource strategies & Plans developed	N/A	1 Human resource strategies & Plans developed by end June 2024	Operatio nal	No target	No target	No target	PSJLM	1 Attendance registers for consultations	Corporate e Services	
Municipal Transformation & Institutional Development	6	Create a Conducive Administrative Environment and Institutional Development by end June 2024	MT ID 6.1	Strengthening Labour Structures	6.14	Functioning LLF	Number of LLF Meetings convened	3	12 LLF Meetings convened by end June 2024	Operatio nal	3 LLF Meetings convened	3 LLF Meetings convened	3 LLF Meetings convened	LLF response by 21st June 2023 to sit on	PSJLM	1 Notice 2. Attendance Register 3. Minutes resolution	Corporate e Services



Municipal Transformation & Institutional Development	6	Create a Conducive Administrative Environment and Institutional Development by end June 2024	MT ID 6.1	Implementation of the PMS Policy	6.17	Risk Management	4	Quarterly Risk Management	1 Quarterly Risk Management report submitted to the Municipal Manager per each department	PSJLM	1. submission register/ screenshot for submission 2. Quarterly report	All departments
Municipal Transformation & Institutional Development	6	Create a Conducive Administrative Environment and Institutional Development by end June 2024	MT ID 6.1	Implementation of the PMS Policy	6.18	Performance Management	Nil	Number of quarterly performance assessments conducted for Municipal Manager & senior managers	1 Quarterly performance Evaluation conducted for Municipal Manager & senior managers	PSJLM	1. Performance contracts 2. Quarterly evaluation reports	All departments
Municipal Transformation & Institutional Development	6	Create a Conducive Administrative Environment and Institutional Development by end June 2024	MT ID 6.1	Implementation of the PMS Policy	6.19	Performance Management	Nil	Number of Mid-term performance assessments conducted for Municipal Manager & senior Managers	1 Mid-term performance assessment conducted for Municipal Manager & senior Managers	PSJLM	1. Performance contracts 2. Mid-year performance assessment report	Municipal Manager's office

Municipal Transformation & Institutional Development	6	Create a Conducive Administrative Environment and Institutional Development by end June 2024	MT ID 6.1	Implementation of the PMS Policy	6.20	Development of OHS Strategy	Number of OHS Strategies developed	Nil	1 OHS strategy developed by end June 2024	Achieved, OHS strategy developed
Municipal Transformation & Institutional Development	6	Create a Conducive Administrative Environment and Institutional Development by end June 2024	MT ID 6.1	Implementation of the PMS Policy	6.21	Facilitation of Career Exhibition	Number of Career exhibitions facilitated	Nil	1 Career exhibitions facilitated by end June 2024	No target
Municipal Transformation & Institutional Development	6	Create a Conducive Administrative Environment and Institutional Development by end June 2024	MT ID 6.1	Implementation of the Workplace Skills Plan	6.22	Placement of Unemployed graduates	Number of unemployed graduates	Nil	R1 054 176	No target
Municipal Transformation & Institutional Development	6	Create a Conducive Administrative Environment and Institutional Development by end June 2024	MT ID 6.1	Implementation of the OHS Strategy	6.23	Attendance registers for consultations	n/a	PSULM	1. Attendance registers for consultations	Corporate Services

## **ANNEXURE G**



Tourism information, Town Entrance, Port St Johns, 5120  
P.O. Box 253, Port St Johns, 5120  
Tel: 047-5641188; Fax: 047-564 1319 Email Address: [info@psidevagency.co.za](mailto:info@psidevagency.co.za)

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# **PSJ DA MFMA SECTION 88(1): MID-TERM FINANCIAL REPORT FOR THE 2023/2024 ENDING 31 DECEMBER 2023**

**1. PURPOSE:**

- [1.1] This is to submit PSJ DA 2023/2024 Mid-term financial report July – 31 December 2023 budget implementation report in compliance with sections 88(1)(2)(a)(b) of the Municipal Finance Management Act (Act No. 56 of 2003).
- [1.2] Sections 88(1) (a)(i)(ii) 88(2), & 89(a) (b) (i-vii) of the Municipal Finance Management Act (Act No. 56 of 2003) states that: -

The Accounting Officer of a municipal entity must submit the report to the Audit and Risk committee, Board of Directors, the Budget Expenditure report in the prescribed format on the state of the entity's budget, reflecting the following particulars for that half year:

- (a) Salaries and Wages.
- (b) Contributions for pensions and medical aid.
- (c) Travel, Motor car, accommodation, subsistence, and other allowance.
- (d) Housing benefits and allowance.
- (e) Overtime payments.
- (f) Loans and advances; and
- (g) Any other type of benefits or allowance related to directors and staff.

The statement must include a projection of revenue and expenditure for the rest of the financial year, and any revisions from initial projections.

**2. OPERATIONAL INCOME FOR THE PERIOD ENDED 01 JULY-31 DECEMBER 2023**

**REVENUE ANALYSIS**

Revenue by Source	Approved Budget	Actual Received	Variance	% Received	Reasons
PSJ Local Municipality	R8 935 133	R6 293 322	R2 641 811	70%	Transfers from PSJ Local Municipality
Other Incomes	R200 000	R15 480	R184 520	8%	Claim for Insurance
Roll-over 2022/23	R1 578 245	R0.00	R1 578 245	0%	Roll-over from previous year
<b>TOTAL</b>	<b>R10 713 378</b>	<b>R6 308 802</b>	<b>R5 004 576</b>	<b>59%</b>	

**Revenue from PSJ Local Municipality**

Allocations are received by the Entity in three trenches on July, December, and March as per the Service Level Agreement between the Port St Johns Local Municipality and the Entity. The Port St Johns Development Agency has requested the last trench from the Local Municipality on March 2023 and such trench was paid. The approved Budget is used by the Entity to fund its operations. As per MFMA circular 122 & 123 the budget is divided into capital and operational expenditure. The norms for employee related cost is that the total employee related costs must be between 25% and 40% of the total operating expenditure. Repairs and maintenance budget must be 8% of your total capital budget or 8% of your total PPE. Percentage increases on employee related costs are guided by the bargaining agreement or circulars linked to CPI.

The Total Budget for the Agency is **R10 713 378**

Employee related costs is **R7 735 128**

Employee related costs are 72% of the total budget and that is informed by the limited budget that the Agency is receiving from the Parent Municipality.

### **3. OPERATIONAL EXPENDITURE FOR THE PERIOD ENDED 1 JULY – 31 DECEMBER 2023 EXPENDITURE ANALYSIS**

Operating Expenditure	Approved Budget	Actual Expenditure	Variance	% Spending
Employee Related Cost	R7 735 128	R4 007 936	R3 727 192	51%
Depreciation and Asset impairment	R200 000	R75 143	R124 857	37%
Audit and risk committee	R0.00	R99 000	(R99 000)	%
Agricultural Development	R30 000	R78 177	(R48 177)	(2.60%)
Tourism Promotion	R139 341	R83 950	R55 391	60%
SOC Migration	R420 000	R0.00	R420 00	0%
MSCOA Project	R0.00	R293 250	(R293 250)	%
Accounting Fees	R200 000	R287 785	(R87 785)	(1.43%)
Audit Fees	R200 000	R527 903	(R327 903)	(2.63%)

General Expenses	R1 788 909	R499 059	R1 289 850	27%
<b>TOTAL</b>	<b>R10 713 378</b>	<b>R5 952 203</b>	<b>R4 761 175</b>	<b>55%</b>

- **Employee related costs**

The total expenditure for employee cost is **R4 007 936**. This includes basic salaries, provident fund, UIF, SDL, Overtime worked during Sundays & public holidays by security guards and 13<sup>th</sup> cheque paid to staff members during their birthday month.

- **Audit and risk committee**

The Entity had shared services with PSJ Local Municipality, and the fees were paid by parent Municipality. During the year the Audit committee fees were not budgeted for, however we had to accommodate the meetings for compliance purposes. The overspend amount of R99 000, will be rectified through budget adjustment processes.

- **Agricultural Development**

There was overspending on this project because it took longer than we anticipated. The management will rectify the overspending through budget adjustment processes.

- **MSCOA Project**

The Entity will request an additional funding from the Municipality to rectify the overspend through budget adjustment processes.

#### **General expenses**

- The management anticipated to spend more on areas where there are underspend and to rectify through adjustment processes where we have overspent.